



Degree course

"European Business Management (Option 1: Semester abroad + 10 weeks Internship)" Bachelor of Arts

Programme description



As of November 2022



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Modulmatrix - Full time

Module name	PA	Sem.	СР	V	Ü	L	Р	S	Tot.	
Introduction to Business - Compulsory										
Introduction to Business Administration	SMP	1	2	1	1	0	0	0	2	
Introduction to Law	FMP	1	5	2	2	0	0	0	4	
Marketing	SMP	1	3	1	1	0	0	0	2	
Financial Accounting	FMP	1	5	2	2	0	0	0	4	
Human Resources and Organisational Design	FMP	2	5	2	2	0	0	0	4	
Financial Statements	SMP	2	2	1	1	0	0	0	2	
Production and Logistics	FMP	2	5	2	2	0	0	0	4	
Investments and Asset Pricing	FMP	3	5	2	2	0	0	0	4	
Costs and Management Accounting	FMP	3	5	2	2	0	0	0	4	
European Law	SMP	5	5	2	2	0	0	0	4	
International Management in European Contexts - Compulsory										
International Strategies in Theory and Practice I	FMP	4	5	0	0	0	0	4	4	
International Strategies in Theory and Practice II	SMP	5	5	0	0	0	0	4	4	
International and Institutional Economics I	SMP	4	5	0	0	0	0	4	4	
International and Institutional Economics II	SMP	5	5	0	0	0	0	4	4	
Economics - Compulsory										
Introduction to Economics I	FMP	2	5	2	2	0	0	0	4	
Introduction to Economics II	FMP	3	2	0	0	0	0	2	2	
Methods and Fundamentals - Compulsory										
Academic Methods	SMP	1	2	0	0	0	0	2	2	
Mathematics	FMP	1	5	2	2	0	0	0	4	
Statistics I	SMP	2	3	1	1	0	0	0	2	
Statistics II	SMP	3	3	1	1	0	0	0	2	
Information Management - Compulsory										
Introduction to Information Management	FMP	1	5	2	2	0	0	0	4	
Management Information Systems	FMP	3	5	2	2	0	0	0	4	
General Qualifications - Compulsory										
Business English Communication Skills	SMP	1	0	0	0	0	0	2	2	
		2	5	2	0	0	0	0	2	
Personal and Professional Skills	SMP	2	0	0	0	0	0	2	2	



Modulmatrix - Full time

Module name	PA	Sem.	СР	V	Ü	L	Р	S	Tot.
Business Communication and Project Management	SMP	3	5	0	0	0	0	4	4
Team Development and Coaching I	SMP	4	2	0	0	0	0	2	2
Team Developement and Coaching II	SMP	5	3	0	0	0	0	2	2
Empirical Research Methods	SMP	7	3	0	0	0	0	2	2
Business Language I - Elective									
Business French I	SMP	2	5	0	4	0	0	0	4
Business German I	SMP	2	5	0	4	0	0	0	4
Business Spanish I	SMP	2	5	0	4	0	0	0	4
Business Language II - Elective									
Business French II	SMP	3	3	0	2	0	0	0	2
Business German II	SMP	3	3	0	2	0	0	0	2
Business Spanish II	SMP	3	3	0	2	0	0	0	2
Elective Module - Elective									
Service Management	SMP	4	5	2	2	0	0	0	4
International Communication and Presentations	SMP	4	5	2	2	0	0	0	4
Business English Communications Skills II	SMP	4	5	2	2	0	0	0	4
Electives - Compulsory									
Interdisciplinary Module	SMP	4	5	0	0	0	4	0	4
Specialisation - Marketing & Human Resource Analytics	s - Specia	lization							
Projektmodul - Webanalytics and eHRM	SMP	5	5	0	0	0	0	4	4
Data Mining and Analytics	SMP	4	5	0	0	0	0	4	4
Webanalytics and eHRM I	KMP	4	5	0	0	0	0	4	4
Webanalytics and eHRM II	SMP	5	5	0	0	0	0	4	4
Specialisation - FACT International - Specialization									
FACT-Project	SMP	5	5	0	0	0	0	4	4
Financial Statement Analysis & Valuation	SMP	4	5	0	0	0	0	4	4
Corporate Finance	SMP	5	5	0	0	0	0	4	4
Management Accounting	SMP	4	5	0	0	0	0	4	4
Specialisation - International Trade and Investment - Sp	oecializati	on							
The Law of International Business Transactions I	FMP	4	5	0	0	0	0	4	4
International Trade: Economics, Politics, Law I	FMP	4	5	0	0	0	0	4	4



Modulmatrix - Full time

Module name	PA	Sem.	СР	V	Ü	L	Р	S	Tot.
International Trade: Economics, Politics, Law II	SMP	5	5	0	0	0	0	4	4
The Law of International Business Transactions II	SMP	5	5	0	0	0	0	4	4

Specialisation (I) - Unternehmensberatung - Specialization									
Consulting Management	SMP	5	5	2	0	2	0	0	4
Projekt Wirtschaftsberatung	SMP	5	5	0	0	0	4	0	4
Fallstudie - IT Consulting	SMP	4	5	2	0	2	0	0	4
Managementsysteme	SMP	4	5	2	0	2	0	0	4

Final Study Phase - Compulsory								
Semester abroad	6	30	0	0	0	36	0	36
Internship - 10 weeks	7	15	0	0	0	18	0	18

Academic credits						
Bachelor's Thesis	SMP	7	12			

Total semester hours per week		31	35	0	58	52	176
Total credit points to be achieved from WPM	13						
Total credit points from PM	165						
Total credit points to be achieved from SPM	20						
Sum of academic achievements	12						
Total credit points	210						

V - Lesson	PA - Examination type	SPM - Specialization modules

Ü - Exercise CP - Credit Points SMP - Examination during the semester

L - Laboratory PM - Compulsory modules KMP - Combined module examination

P - Project WPM - Elective modules FMP - Fixed module examinatio



Introduction to Business Administration

Module name										
Introduction to Business Administration										
Degree course										
	ness Management (Option 1: Bachelor of Arts ad + 10 weeks Internship)									
Module responsible(s) M.A. Simon Devos-Chernova & Prof. Dr. rer. pol. Mike Steglich										
As of			Language							
2022-08-03			English							
Туре			CP according	to ECTS						
Compulsory			2							
Study type			Semester	SWS	L / E / L / P / S					
Full time			1	2	1 / 1 / 0 / 0 / 0					
Special regulation	ons									
Workload break	down									
Presence	Self-study	Projects	Exam	Total						
30,0 h	20,5 h	8,0 h	1,5 h	60 h						
Learning objecti	ves									
Knowledge										
Skills										
Social										
Autonomy										
Content										
Compulsory liter	ature									



Introduction to Law

Module name Introduction to Law				
egree course uropean Business Management (Option 1: emester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. jur. Stefan Strassner				
As of 2022-08-03	Language German			
Type Compulsory	CP according to ECTS 5			
Study type Full time	Semester 1	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites no no	
Special regulations	

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	88,0 h	0,0 h	2,0 h	150 h



Introduction to Law

Learning objectives

Knowledge

- The students know and understand:
 - the basics (legal system, basic legal terms, legal way of thinking)
 - Freedom of contract and typical contractual problems and their solutions according to the Civil Code
 - · the most important obligations
 - · basic concepts of property law
 - the relationship between Civil Code and Commercial Code
 - · the ledal definition of merchant
 - the business of the merchant and his assistants
 - · basic concepts of company law
 - Partnerships and corporations
 - the management liability

Skills

- The students are able
 - to apply regulations in particular from the Civil Code and Commercial Code,
 - to solve cases
 - to know in which legal organizational forms entrepreneurial activity can take place,
 - to assess which risks that are associated with the choice of a particular organizational form.

Social

 The students see the law as an instrument for the solution of social conflicts and recognize behind the legal provisions the result of a weighing up of conflicting interests of the contractual parties.

Autonomy

 The students are independently able to analyze a given situation (case) and find out the aspects that are important from a legal point of view.



Introduction to Law

Cont	tent
1.	Basics
2.	Declaration of intent and contract
3.	Typical contractual problems
4.	Main and secondary contractual obligations
5.	Obligations based on a contract
6.	Obligations based on the law
7.	Basics of property law
8.	Civil Code and Commercial Code
9.	The legal definition of Merchant
10.	The business of the merchant
11.	The assistants of the merchant
12.	Basics of company law
13.	Partnerships
14.	Corporations
15.	Management liability
Com	pulsory literature
Sugg	gested literature



Marketing

Module name Marketing						
	ess Management d + 10 weeks Inte		Degree Bachelor of Arts			
Module respons Prof. Dr. rer. pol.						
As of Language German						
Type Compulsory			CP according	CP according to ECTS 3		
Study type Full time			Semester 1	SWS 2	L / E / L / P / S 1 / 1 / 0 / 0 / 0	
Recommended	orerequisites					
Special regulation	ons					
Workload break	down					
Presence 30,0 h	Self-study 44,0 h	Projects 0,0 h	Exam 1,0 h	Total 75 h		



Marketing

Learning objectives

Knowledge

- Know central terminology, meaning & application areas of marketing as well as different basic marketing approaches & lines of development.
- Know the definition of market research and understand its importance within the marketing decision-making process.
- Know the basic procedure of the market research process incl. basic methods of data collection
- Know tools, such as databases, decision support systems, internet and understand the influence on market research//Interpret market segmentation as a tool for market development;
- Know types of consumer behavior & understand differences in bying priocesses, internal & external factors
- Understand the increasing importance of consumer-to-consumer communication, social media digital environments incl. consequences for buying processes
- Define & describe the relevance of marketing ethics & know possibilities to consider ethical, sustainable aspects in marketing decisions and understand the importance of ethical actions in the marketing context.

Skills

 know/understand marketing mix instruments and are able to explain decisions on the design of the marketing mix instruments and evaluate them with regard to their coherence. (=Specialized skills)

Social

- Students expand their social skills by being able to work together in a goal-oriented, successful manner over an extended period of time in a small group format. (=cooperation skills)
- Students can critically evaluate marketing-related issues, their own decisions as well as the views and decisions of others, and present their opinions in a fact-based manner. (= development of critical thinking)

Autonomy

- Students possess the ability & willingness to contribute in a self-directed manner to the design of processes, taking into account possible consequences. (= sense of responsibility)
- Students are able to independently plan and process technical tasks (=independence & personal responsibility).
- Student are able to take a position on ethical and sustainability issues. They are sensitized in terms of sustainability, ethics and environmental protection. (=ethical attitude, sustainable thinking, environmental awareness).



Marketing

Content

- 1. The module introduces the subject area of "Marketing Management" and aims to instruct students in basic competencies in the subject (= marketing-related competencies that graduates should possess regardless of their further specialization). An expansion of these competencies oriented towards central practical professional requirements continues in the marketing-related specializations during the course of study.
- 2. Foundations
 - · Meaning & application areas of marketing
 - Central marketing concepts
 - · Formative fundamental trends in marketing
 - The new marketing reality (digital marketing)
- 3. Identifying market opportunities, winning & retaining customers
 - · Customer value, satisfaction and retention, purchase decision process, customer lifetime value
 - Market segmentation and target market identification
 - · Market research
- 4. Marketing Mix
 - Product and program policy decisions
 - · Pricing policy decisions
 - Distribution policy decisions
 - · Communication policy decisions
 - · Alternative marketing mix approaches and integrated marketing
- 5. Sustainable Marketing, Marketing Ethics & Responsible Marketing

Compulsory literature

- Dibb, S. et al: Marketing; Concepts and Strategies. Cengage Learning
- Lamb, C.W., Hair, J.F., and McDaniel, C.: MKTG: Principles of Marketing. Cengage Learning
- Kotler, P., Armstrong, G., Harris, L.C. & Piercy, N.: Principles of Marketing.
- Additional current literature will be named as needed or can be taken from the course materials.



Financial Accounting

Module name Financial Accounting				
pree course ropean Business Management (Option 1: mester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Verena Klapschus				
As of 2022-08-03	Language German			
Type Compulsory	CP according t	o ECTS		
Study type Full time	Semester 1	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites
None required None required
Special regulations

Workload breakd	down			
Presence Self-study Projects Exam Total				
60,0 h	88,0 h	0,0 h	2,0 h	150 h

Learning objectives

Knowledge

- The course aims to provide an introduction to financial accounting based on German Generally Accepted Accounting Principles (GAAP).
- Students will first be given a brief introduction to financial accounting in general.
- Students then will be provided with a general approach to German GAAP, while the focus lies on basic principles and methods used in the regulations.
- Students understand the system of double-entry bookkeeping.

Skills

Students will accomplish to transfer business transactions into bookkeeping.

Social

Autonomy



Financial Accounting

Content

- 1. Introduction to accounting in general
 - 1.1 Purpose of accounting
 - 1.2 Elements of financial statements
 - 1.3 Accounting procedures
- 2. Introduction to German accounting
 - 2.1 Legal framework
 - 2.2 Reporting conception
 - 2.3 Generally Accepted Accounting Principles

Compulsory literature

German Commercial Code Book 1

Suggested literature

 The course is based on Nothhelfer, R. (2017): Financial Accounting - Introduction to German GAAP with exercises



Academic Methods

Module name Academic Metho	ods						
Degree course European Busine Semester abroa			Degree Bachelor of A	Degree Bachelor of Arts			
Module respons MBA Martin Brad		r. soc. oec. Rein	hard Hannesschlä	iger			
			Language German				
Type Compulsory		CP according to ECTS 2					
Study type Full time			Semester 1	SWS			
Recommended	prerequisites						
Special regulation	ons						
Workload break	down						
Presence 30,0 h	Self-study 5,0 h	Projects 0,0 h	Exam 25,0 h	Total 60 h			



Academic Methods

Learning objectives

Knowledge

 The students can explain the process of scientific research and they can refer the steps, basic rules, and tools in academic writing.

Skills

- For a given subject area, students can develop research questions, as well as plan, structure and draft an academic paper
- Students can research, distinguish, as well as analyse scientific texts and can integrate them in their own scientific paper, in compliance with the rules for the use of intellectual property and citation.

Social

- The students can cooperate in teams in drafting a scientific paper.
- The students can critically assess their own points of view in the light of scientific knowledge.
- The students can react to statements that are challenging scientific research and its results.

Autonomy

The students can plan, structure, and organize the compilation of a scientific paper.

Content

- 1. The students learn about the phenomenology of science and scientific research.
- 2. The students learn about the characteristics of acedemic papers and the process of academic writing.
- 3. In drafting an academic paper, the students apply techniques for determining a research issue, formulating hypotheses, developing a research design, and for preparing the evaluation and presentation of potential results.

Compulsory literature



Mathematics

Module name Mathematics				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. nat. Rainer Stollhoff				
As of 2022-08-03	Language German			
Type Compulsory	CP according to ECTS 5			
Study type Full time	Semester 1	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites

Basic requirement level of educational standards in mathematics (general higher education entrance qualification)

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	88,5 h	0,0 h	1,5 h	150 h



Mathematics

Learning objectives

Knowledge

- Students acquire basic knowledge about mathematical methods commonly used in economics, finance, and business management.
- Students know the definitions and mathematical notation commonly used for these methods.

Skills

- Students are able to apply mathematical techniques and tools to formalize and solve economical problems.
- Students can translate applied questions into mathematical problems.
- Students can choose the adequate mathematical methods to solve a problem.
- Students can correctly perform the necessary mathematical calculations.
- Students can instruct a computer system to solve a mathematical problem or to perform a specific calculation.
- Students can check the plausibility of obtained results and interpret the results in an applied context.

Social

 Students can create and edit digital content jointly with others. They can modify, refine, improve and integrate information and content into an existing knowledge base in a social collaboration.

Autonomy

- Students complete tasks conscientiously, thoroughly, completely and reliably.

Content

- Univariate Functions: Basic properties (definition, graph, roots, limits) and differential calculus (derivatives, optimum) of elementary functions; Application to cost and profit functions, elasticity of price-demand-functions
- 2. Multivariate Functions: Basic properties (definition, graph, roots, limits) and differential calculus (partial derivatives, extreme values) of elementary functions
- 3. Financial calculations: Computation of interest, accumulation and discounting, amortization and annuities, deductions; Application to valuation of real estate investments
- 4. Linear Algebra: Vectors and matrices, systems of linear equations, linear optimization

Compulsory literature



Mathematics

- May, M & Bart, A. (2021). Business Calculus with Excel Saint Louis University.
- Olivier, J. (2020). Business Math: A Step-by-StepHandbook Lyryx Learning.
- Guichard, D. (2017). Calculus Early Transcendentals Lyryx Learning.
- Nicholson, K. (2021). *Linear Algebra with Applications* Lyryx Learning.
- Haack, B, Tippe, U, Stobernack, M & Wendler, T. (2017). Mathematik für Wirtschaftswissenschaftler: Intuitiv und praxisnah Berlin, Heidelberg: Springer Berlin Heidelberg.
- Benker, H. (2014). EXCEL in der Wirtschaftsmathematik : Anwendung von Tabellenkalkulationsprogrammen für Studenten, Dozenten und Praktiker Wiesbaden : Springer Fachmedien.



Introduction to Information Management

Degree course	Degree		
European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Bachelor of Arts		
Module responsible(s) Master of Science Peter Bernhardt			
As of	Language		
2022-08-03	German		
Туре	CP according to ECTS		
Compulsory	5		
Study type	Semester	SWS	L / E / L / P / S
Full time	1	4	2,2,0,0,0
Recommended prerequisites			

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	60,0 h	0,0 h	30,0 h	150 h



Introduction to Information Management

Learning objectives

Knowledge

- Having grown up with computers, today's students already know how to use Information Technology (IT) in their daily lives-but use is not understanding. The students are able to conceptualize where and how computation can be used effectively.
- Students know and can explain the terms and methods of computer science that are important for their work.
- Students can distinguish different, even more complex, enterprise software systems from each other.
- Students are able to classify hardware and software in the context of business management.

Skills

- Students can safely handle common PC-based Office applications.
- Students can identify and formulate simpler economic requirements for hardware and software in the business administration environment.
- Students can independently deepen their knowledge in sub-areas on the basis of the basic knowledge taught

Social

 Students are able to actively participate in a group and to communicate the contents of the basic concepts of computer science adequately in the discussion of the lessons. They can discuss and solve tasks in a team. They can present your own results to the group and respond appropriately to requests.

Autonomy

 Students are able to set themselves learning and work goals and to realize them. They can compare their knowledge with their learning goals and seek help if necessary.

Content

- Defining Information Technology
- 2. Exploring the Human-Computer Interface
- 3. Representing Information Digitally
- 4. The Basics of Networking
- 5. Introduction to HTML
- 6. Locating Information on the World Wide Web
- 7. An Introduction to Debugging or Problem Handling
- 8. Social Implications of IT
- 9. Privacy and Digital Security
- 10. The Basics of Spreadsheets
- 11. Introduction to Database Concepts
- 12. Limits to Computation



Introduction to Information Management

Compulsory literature

- Geoghan, D. (2019). *Visualizing Technology* Pearson.
- Snyder, L. (2018). Fluency With Information Technology Pearson.



Business English Communication Skills

Module name Business English Communication Skills				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) MBA Martin Bradbeer				
As of 2022-08-15	Language German			
Type Compulsory	CP according to ECTS 5			
Study type Full time	Semester 1	SWS 2	L / E / L / P / S 0 / 0 / 0 / 0 / 2	
	Semester 2	SWS 2	L / E / L / P / S 2 / 0 / 0 / 0 / 0	

Recommended prerequisites

B2.2 level of English according to the Common European Framework of References

Special regulations

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	63,0 h	0,0 h	2,0 h	125 h

Learning objectives

Knowledge

- Specific vocabulary for the degree programme
- Key vocabulary on company forms, profiles and organization and general business language
- Additional English vocabulary in the areas of law, finance, marketing, human resources, production and logistics
- Intercultural communication theories
- Consolidation of English grammar
- Students know and understand how to write academic papers and develop their skills in writing academic texts

Skills



Business English Communication Skills

- Presentation skills in English
- Present themselves in formal and informal situations and engage in suitable small talk
- To read and write texts in English with an academic and business focus
- Students are able to take part in meetings, negotiations and carry out telephone conversations in English
- Students have skills to communicate effectively across cultures

Social

- To be able to communicate comfortably in English in a European and global environment
- Ability to work in teams and identify roles within teams
- Students adhere to rules & agreements that they have agreed with others. Others can rely on their own statements that tasks are completed to the promised quality.
- Students know how to communicate criticism to others so that it is beneficial to the person. They
 can reflect on criticism of themselves and adopt different points of view.
- Students are able to communicate both orally and in writing in a constructive, effective and conscious manner (e.g. establish contacts; hold a conversation with several partners, listen attentively, maintain a dialogue; express themselves in a manner appropriate to the addressee, write understandably, convince others through strong identification with their own arguments).
- Students complete work assignments conscientiously, thoroughly, completely and reliably. In doing so, they maintain an overview, paying particular attention to well-ordered documents and to the documentation of processes and important details.
- Students are eager to experiment and willing to break new ground. They can develop unconventional, unusual new ideas and implement them accordingly. They are imaginative and enjoy trying out new things.

Autonomy

- Students can critically question both their own decisions and the views and decisions of others
- To take the initiative in order to improve language level through self-study and external engagements
- Students know and understand the differences of cultures and meet them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect different values and opinions.



Business English Communication Skills

Content

- 1. The university, the degree programme and SWOT on studying in Wildau
- 2. Social English/Small talk in both formal and informal situations with a focus on European cultures
- 3. Companies: structures, organization and profiles and general business vocabulary
- 4. Basic Legal English
- 5. English for Accounting and Financial Statements
- 6. English for Marketing
- 7. English for Human Resources
- 8. Introduction to Intercultural Communication including intercultural theories, presenting to culturally diverse audiences, communication theories
- 9. Presenting in English
- 10. The language of meetings and negotiations
- 11. English for telephoning
- 12. Academic Writing

Compulsory literature

- Erin, M. (2015). The culture map: decoding how people think, lead, and get things done across cultures. New York NY.
- Oxford Advanced Learner's Dictionary 8: ISBN 978-3068014929 Das große Oxford Wörterbuch
 - Second Edition: ISBN 978-3068013045 Oxford Business English Dictionary for Learners of English: 978-0194316170 Business Spotlight magazine, Econo



Human Resources and Organisational Design

Module name Human Resources and Organisational Design				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Marc Roedenbeck				
As of 2022-08-03				
Type Compulsory				
Study type Full time	Semester 2	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites Keine. Keine.	
Special regulations	

Workload breakdown					
Presenc	е	Self-study	Projects	Exam	Total
60,0 h		88,0 h	0,0 h	2,0 h	150 h



Human Resources and Organisational Design

Learning objectives

Knowledge

- Students can identify and present the theoretical foundations and fields of application of organization theory (including management, planning, decision-making, organizational elements)
- The studying can identify and represent the theoretical bases and application fields of the personnel management (among other things the procurement, - development and - reduction, the motivation, personality characteristics and group dynamics)

Skills

- Students can formulate content-related and critical questions on the basic knowledge of organizational theory and human resources management
- Students can classify practical case studies of organization theory and personnel management, design solutions and evaluate results.

Social

- Students can substantiate their professional opinion to teachers and fellow students
- The students can discuss professional opinions in small groups and formulate joint solutions

Autonomy

- The students can realize their own learning strategy with the different offers
- Students can deal with stress

Content

- 1. Management
- 2. Planning
- 3. Decision Making
- 4. Classical Organizational Design
- 5. Modern Organizational Design
- 6. Diversity
- 7. Human Resource Management
- 8. Motivation
- 9. Individuals
- 10. Groups
- 11. Leadership

Compulsory literature

Robbins, Coulter & Fischer: Management; Pearson Verlag. 12. Auflage 2014



Human Resources and Organisational Design

- Armstrong M & Taylor S (2014): Armstrong's Handbook of Human Resource Management Practice. KoganPage: London.
- Burton RM, Obel B & Håkonsson DD (2020): Organizational Design: A Step-by-Step Approach.
 University Printing House: Cambridge.



Financial Statements

Module name Financial Statements					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. rer. pol. Verena Klapschus					
As of 2022-08-03	Language German				
compulsory CP according to ECTS 2					
Study type Full time	Semester 2	SWS 2	L / E / L / P / S 1 / 1 / 0 / 0 / 0		

Recommended prerequisites Financial Accounting	
Special regulations	

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
30,0 h	24,0 h	0,0 h	2,0 h	56 h

Learning objectives

Knowledge

 Students will be provided with an overview of individual financial statements, including their various elements, e.g. the balance sheet and income statement, and their contents.

Skills

Students will solve exercises related to the above mentioned topics. Exercises will consist of increasing complexity: Category 1: Knowledge, category 2: knowledge and application, category 3: knowledge, application and transfer.

Social

Students are trained to discuss ideas and possible solutions with classmates.

Autonomy

 Students will acquire the competence to transfer their knowlege and solve real accounting world problems on their own.



Financial Statements

Content

- 1. Balance Sheet
 - 1.1 Assets
 - 1.1.1 Recognition
 - 1.1.2 Measurement
 - 1.2 Liabilities
 - 1.2.1 Recognition
 - 1.2.2 Measurement
 - 1.3 Equity
- 2. Income Statement, Cash Flow Statement & Notes

Compulsory literature

- tba



Production and Logistics

Module name Production and Logistics				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Mike Steglich				
As of 2022-08-03				
pe CP according to ECTS pmpulsory 5				
Study type Full time	Semester 2	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites Introduction to Business Administration
Special regulations

PresenceSelf-studyProjectsExamTotal60,0 h88,0 h0,0 h2,0 h150 h	Workload breakdown				
60,0 h 88,0 h 0,0 h 2,0 h 150 h	Presence	Self-study	Projects	Exam	Total
	60,0 h	88,0 h	0,0 h	2,0 h	150 h



Production and Logistics

Learning objectives

Knowledge

- Students will gain a thorough understanding of supply chain and operations management.
- Students will gain a thorough understanding of production and cost theory.
- Acquisition of theoretical knowledge about production systems, production planning and logistics

Skills

 Acquisition of a broad spectrum of methods for modelling planning tasks from supply chain and operations management and logistics

Social

 The students are able to develop their own solutions for decision problems in dialogue with other students and to present the results adequately.

Autonomy

 The students are able to independently define goals, independently choose methods for solving a problem and analyze and interpret their own solutions.



Production and Logistics

Content

- 1. Principles of supply chain and operations management
 - 1.1 The supply chain
 - 1.2 Selected basic definitions and concepts
 - 1.2.1 Production management terms
 - 1.2.2 Elements of a production process
 - 1.2.3 Forms of production systems
 - 1.3 Logistics and the Supply Chain
- 2. Fundamentals of production and cost Theory
 - 2.1 Production functions
 - 2.1.1 Substitutional production functions
 - 2.1.2 Limitational production functions
 - 2.2 Cost functions
- 3. Strategic operations and supply chain management
 - 3.1 Operations and supply chain strategies
 - 3.2 Sourcing strategies
 - 3.3 Production strategies
 - 3.4 Location planning and network design
 - 3.5 Factory and layout planning
- 4. Tactical and operativ operations and supply chain management
 - 4.1 Demand forecasting
 - 4.2 Production and material requirement planning
 - 4.3 Inventory management
 - 4.4 Transport planning, routing and scheduling

Compulsory literature

- Ivanov, D, Schöneberger, J & Tsipoulanidis, A. (2019). Global Supply Chain and Operations Management Springer.
- Russel, R & Taylor, B. (2018). Operations and Supply Chain Management Wiley.
- Sanders, N. (2018). Supply Chain Management Wiley.
- Slack, N & Brandon-Jones, A. (2019). *Operations Management* Pearson.



Introduction to Economics I

Module name Introduction to E	conomics I				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)		Degree Bachelor of Arts			
Module respons Prof. Dr. rer. pol.	ible(s) Christian Hedere	& Prof.Dr.rer.pol.	habil. Iciar Domir	nguez Lacasa	a
As of 2022-08-03			Language German		
Type Compulsory			CP according to ECTS 5		
Study type Full time			Semester 2	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0
Recommended	prerequisites				
Special regulation	ons				
Workload break	down				
Presence 60,0 h	Self-study 88,0 h	Projects 2,0 h	Exam 0,0 h	Total 150 h	



Introduction to Economics I

Learning objectives

Knowledge

- Students know the basic structures and framework conditions of market economies.
- Students understand how market-based allocation works under different assumptions and circumstances, including its problems and limits particularly in the context of inequality and environmental protection.
- Students know basic features of economic data analysis.

Skills

- Students are able to understand current economic issues and take their own theory-based positions.
- Students are able to understand and summarize relevant texts on economics and economic policy.
- Students acquire the capability to present and interpret economic issues verbally and graphically.
- Students are able to retrieve economic analysis and data from standard public sources and to use
 it adequately.

Social

- Students are able to ...
- ... organize group discussions effectively;
- ... resolve group differences in terms of preferences and students' competences;
- ... communicate discussion results effectively before class.

Autonomy

- Students are able to ...
- ... read and analyse English economic texts in a relatively tight timeframe;
- ... provide effective briefings and summaries;
- ... develop autonomous positions on key economic policy issues, and defend them against criticism.

Content

- 1. Economics as a science; economic systems and institutions
- 2. Key features of a market economy
- 3. Market structures
- 4. Labour markets and inequality
- 5. Externalities and environmental economics

Compulsory literature



Introduction to Economics I

Suggested literature

 Bowles, S, Carlin, W, Stevens, M & The CORE Team. (2017). The economy: economics for a changing world Oxford: Oxford University Press.



Statistics I

Module name Statistics I					
Degree course European Business Management (Option 1: Bachelor of Arts Semester abroad + 10 weeks Internship)					
Module responsible(s) Prof. Dr. rer. nat. Rainer Stollhoff					
As of 2022-08-03	Language German				
Type CP according to ECTS Compulsory 3					
Study type Full time	Semester 2	SWS 2	L / E / L / P / S 1 / 1 / 0 / 0 / 0		

Recommended prerequisites

Ability to employ spreadsheet calculation software for basic data management e.g. file handling, data type transformation, filtering. Basic competences in mathematics i.e. analysis of real-valued functions, linear algebra (as taught in Mathematics I)

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
30,0 h	30,0 h	20,0 h	1,5 h	81.5 h



Statistics I

Learning objectives

Knowledge

- Students know and can acess different sources of data and published statistics and understand their different properties (quality, reliability, context).
- Students know and understand the concepts of basic descriptive statistics for different variable types or measurement scales resp.

Skills

- Students can apply methods of descriptive statistics to summarize data using statistics as well as graphical displays, interpret the results, and abstract meaning.
- Students are able to utilize spreadsheet calculation software to manage data, compute statistical summaries and generate graphical displays.

Social

Students can communicate the results of a statistical analysis effectively to others.

Autonomy

 Students can utilitze empirical evidence provided by data and statistics to critically reflect on their own views and opinions and those voiced by others.



Statistics I

Content

- Data acquisition and data management
 - 1.1 Sources of data and statistics
 - 1.2 Basics of data management
 - 1.3 Data formats, data types, measurement scales
 - 1.4 Population and sample data
- 2. Descriptive statistics of variables measured on a nominal or ordinal scale
 - 2.1 Absolute, relative and cumulative frequencies
 - 2.2 Graphical display using pie-charts and barcharts
- 3. Descriptive statistics of variables measured on a metric scale
 - 3.1 Measures of central tendency: Mean, Median
 - 3.2 Measures of dispersion: Standard deviation, Variance, quantile function
 - 3.3 Graphical display using histograms, cumulative distribution functions
 - 3.4 Measures of concentration: Gini index and Lorenz curve
- 4. Bivariate descriptive statistics
 - 4.1 Pivot-tables for aggregating variables
 - 4.2 Covariance, correlation, and their relation to causation
 - 4.3 Graphical display using boxplots and scatterplots
- 5. Introduction to statistical modeling in the context of descriptive statistics
 - 5.1 Linear regression models: slope, intercept, R2
 - 5.2 Time-series analysis: trendlines, moving average, exponential smoothing

Compulsory literature

- Herkenhoff, L & Fogli, J. (2013). Applied statistics for business and management using Microsoft Excel New York, NY: Springer.
- Dean, S, Holmes, A & Illowsky, B. (2017). Introductory Business Statistics OpenStax.
- Haack, B, Tippe, U, Stobernack, M & Wendler, T. (2017). Mathematik für Wirtschaftswissenschaftler: Intuitiv und praxisnah Berlin, Heidelberg: Springer Berlin Heidelberg.



Module name Personal and Professional Skills					
Degree course European Business Management (Option 1: Bachelor of Arts Semester abroad + 10 weeks Internship)					
Module responsible(s) Prof. Dr. rer. pol. Sandra Haas					
As of 2022-08-15	Language German				
Type Compulsory	CP according to ECTS 5				
Study type Full time	Semester SWS L / E / L / P / S 2 2 0 / 0 / 0 / 0 / 2				
	Semester 3	SWS 2	L / E / L / P / S 0 / 0 / 0 / 0 / 2		

Recommended prerequisites

Special regulations

This module is a two-semester module (2nd +3rd semester).

Workload breakdown						
Presence	Self-study	Projects	Exam	Total		
60,0 h	119,0 h	0,0 h	1,0 h	180 h		



Learning objectives

Knowledge

- The students have knowledge about reflection competences, function, meaning as well as creation of a process-accompanying portfolio. They have digital competences for the design of an individual ePortfolio.
- Students have an understanding of the practical tasks of operational functional areas and can name key future scenarios of the areas (e.g. digital transformations) (=professional reflection). In addition, they recognize interdisciplinary contexts of their course of study (=interdisciplinary competencies).
- Students know how to identify their own knowledge gaps and close them independently (= self-learning competencies).

Skills

- Students show skills in writing down thoughts & experiences etc., (= writing skills). They can handle texts & sources and use spelling & grammar correctly.
- Students use an ePortfolio (documentation & management of personal documentation) (= digital competencies) and can design content in an appealing way using digital media.

Social

 Students reflect on their own social skills. Optional further competencies: (1) Intercultural awareness and competencies; (2) Dealing with feedback and criticism.

Autonomy

- Students observe, document, reflect and discuss situational self- and social competencies and their own decisions regarding their studies (documentation & reflection of non-subject-related as well as subject-related learning and development processes).
- Students identify current strengths and weaknesses in the area of personal and social skills and derive learning objectives from them. They reflect on personal paths of development in the area of social and personal competencies.
- Optional additional competencies: (1) Reflect on presentation techniques and skills; (2) Dealing with feedback and criticism, (3) Resourcefulness.



Content

- The two-semester module is aimed primarily at improving the students' ability to act with a
 perspective on their later professional development. Key competencies in relevant focus areas
 (e.g. reflection competencies, self-learning competencies, methodological competencies,
 communication and cooperation competencies) are taught in a focused manner.
- 2. The module comprises 3 central submodules: (2.1) learning-accompanying eLearning portfolio (2nd + 3rd semester); (2.2) obligatory workshop "Self-management & decision-making skills" (2nd semester); (2.3) elective courses within a given competence area (selection of at least. one workshop from a given workshop offer. (3rd semester)
 - 2.1 eLernportfolio (2. + 3. Semester):
 - Students record their personal learning and development process in an individual electronic portfolio that is integrated into the curriculum of the program. According to Paulson, Paulson, and Meyer (1991), a portfolio is a purposeful collection of work that demonstrates the learner's individual efforts, progress, and accomplishments in one or more areas. The collection must include the learner's participation in the selection of content, criteria for selection, determination of assessment criteria, and evidence of the learner's self-reflection. The writing helps with examining self-reflection and a sustained acquisition of skills.

The ePortfolio provides students with:

- (a) opportunities to document their individual competency development and existing skills.
- (b) support in determining individual competencies and interests, in order to be able to meaningfully shape their studies (e.g. choice of subject specializations, elective modules)
- (d) a tool to actively and self-determinedly control your own learning processes
- (e) fields of application for the expansion of digital competences.

In accordance with the modules & events/workshops attended during the basic studies, tasks are provided which the students have to complete within the given time.

2.2 The mandatory workshop in the 2nd semester "Self-management & decision-making skills" serves to train self-management skills and decision-making skills:

Self-management competencies enable students to maintain their own performance (knowledge, skills, health, mental/physical fitness) and willingness to perform (commitment, identification) in the long term and to realize well-being and balance in life.

Decision-making competence describes the ability to recognize situations and problems, to assess them, to define alternative solution scenarios and to identify the necessary measures, and to make decisions based on these.

2.3 In the 3rd semester, students choose another workshop from a given competence area (e.g. resource-oriented work, feedback and criticism, presentation skills, intercultural competence, business ethics, time management, etc.) in order to specifically develop their individual skills.

Compulsory literature



- A manual is provided for the eLearning Portfolio module.
- Carmine Gallo, Talk Like TED: The 9 Public-Speaking Skills of the World's Top Minds. New York
 2014
- Erin Meyer, The Culture Map: Decoding How People Think, Lead, and Get Things Done Across Cultures. New York: Public Affairs, 2016
- Andy Molinsky, Intercultural communication. Global Dexterity, Harvard Business Review Books, 2013
- Kim Scott, Radical Candor: How to Get What You Want by Saying What You Mean. MacMillan 2017



Business French I

Module name Business French I						
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts						
Module responsible(s) M.A. Marie-Noelle Demarchi						
As of 2022-08-03	Language German					
Type Elective						
Study type Full time	Semester 2	SWS 4	L / E / L / P / S 0 / 4 / 0 / 0 / 0			

Recommended prerequisites

for A0 level none from A1 building on the previous level (after placement test, levels according to CEFR)

Special regulations

none

Workload breakdown						
Presence	Self-study	Projects	Exam	Total		
60,0 h	63,0 h	0,0 h	2,0 h	125 h		



Business French I

Learning objectives

Knowledge

 Students have a basic knowledge of French: vocabulary, grammar, reading and communicative competences in the field of business and professional situations. They reach the corresponding level of the European Framework of Reference for Languages GER (A0-B1)

Skills

- Students are able to communicate constructively effectively and consciously, both orally and in writing (e.g. making contact; conversing with partners, listening attentively, maintaining a dialogue)
- They are able to expresses themselves appropriately when speaking, write comprehensibly, persuade others through strong identification with their own arguments according to CEFR levels
- Students are able to articulate information needs, locate data, information and content
 in digital environments, access them and navigate between them. Create and update personal
 search strategies.

Social

- Students are able to demonstrate their teamwork skills in the context of group work.
 They are able to argue in the foreign language and to work out and present solutions in teams.
- Students know and understand the differences between cultures and treat them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions.

Autonomy

 Students are able to independently acquire and deepen the basics of the of the language (vocabulary, grammar) and to critically evaluate its content.

Content

- 1. A0: Pronunciation, introducing oneself, nationality, profession, personal details, age, numbers and times, family
- 2. A2: Applying for a job, writing a CV and letters of application, introducing a company (sector, organisation chart, history, key figures), work in the past and today.
- 3. A2.2/B1 Describe working environment: Working conditions, motivation, health and illness
- 4. B1 Researching and evaluating successfully with authentic material. Collecting information: Researching and analysing, taking notes, reproducing content Reproducing press reviews around a current economic topic. Successfully communicate and negotiate, presenting arguments, explaining facts, Questioning and defending points of view. Successfully summarise and present.

Compulsory literature



Business German I

Module name Business German I					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) M.A. Daniela Schultz					
As of 2022-08-03	Language German				
Type Elective	CP according to ECTS 5				
Study type Full time	Semester 2	SWS 4	L / E / L / P / S 0 / 4 / 0 / 0 / 0		

Recommended prerequisites

none for A0 (beginner) from A1 building on the previous level (placement test according to CEFR)

Special regulations

none

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
60,0 h	63,0 h	0,0 h	2,0 h	125 h	



Business German I

Learning objectives

Knowledge

Students will have basic German:
 Vocabulary, grammar, reading and communicative skills in the
 Business and in professional situations. They reach the
 corresponding level of the European Framework of Reference for Languages
 (A0 to B2).

Skills

- Students are able to communicate constructively, effectively, and deliberately, both orally and in writing (e.g., establish rapport; hold a conversation with multiple partners, listen attentively, maintain dialogue. She/he expresses him/herself appropriately to the addressee, writes comprehensibly, convinces others by strongly identifying with his/her own arguments). (according to CEFR levels)
 - Students are able to articulate information needs, search, access and navigate among data, information and content in digital environments, create and update personal search strategies.
 - Be able to: analyze, compare, and critically evaluate the credibility and reliability of data and information sources and digital content. Analyze, interpret, and critically evaluate data, information, and digital content.

Social

- Students are able to demonstrate their ability to work in a team in the context of to demonstrate their ability to work in a team. They are able to argue in the foreign language and to work out and present solutions in teams.
 and present them.
 - Students know and understand the differences of cultures and encounter them respectfully and tolerantly. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions.

Autonomy

 The students are able to independently acquire the basics of the of the language (vocabulary, grammar) independently, to deepen and critically evaluate.



Business German I

Content

- Beginners: pronunciation, introduce yourself, nationality, profession, personal details, age, numbers and time, family
- 2. Intermediate: Apply for a job, write a resume and letters of application, introduce a (industry, organization chart, history, key figures), describe work in the past and today and today, describe working environment (working conditions, motivation, illness)
- 3. Upper level: collecting information, research and analysis, note-taking, content press review on a current economic topic, communicate and negotiate successfully, present arguments communicate and negotiate, present arguments, challenge viewpoints, successfully summarize and present

Compulsory literature	
Suggested literature	



Business Spanish I

Module name Business Spanish I					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Veronica Bertinotti de Fiddicke					
As of 2022-08-03	Language German				
Type Elective	CP according to ECTS 5				
Study type Full time	Semester 2	SWS 4	L / E / L / P / S 0 / 4 / 0 / 0 / 0		

Recommended prerequisites

For A0 none from A1 next level From A1 building on the previous level (placement test according to CEFR)

Special regulations

None

Workload breakdown						
Presence	Self-study	Projects	Exam	Total		
60,0 h	63,0 h	0,0 h	2,0 h	125 h		



Business Spanish I

Learning objectives

Knowledge

 Students have a basic knowledge of Spanish: vocabulary,grammar, reading and communicative competences in the field of business and professional situations. They reach the corresponding level of the European Framework of Reference for Languages GER (A0-B1).

Skills

- Students are able to communicate constructively effectively and consciously, both orally and in writing (e.g. making contact; conversing withpartners, listening attentively, maintaining a dialogue).
- They are able to expresses themselves appropriately when speaking, write comprehensibly,
 persuade others through strong identification with their own arguments according to CEFR levels.
- Students are able to articulate information needs, locate data, information and content in digital environments, access them and navigate between them. Create and update personal search strategies.
- Students are able to analyse, compare and critically evaluate the credibility and reliability of data and information sources and digital content. They can also analyse the data, information and digital content, they are able to interpret and critically evaluate this data.

Social

- Students are able to demonstrate their teamwork skills in the context of group work. They are able
 to argue in the foreign language and to work out and present solutions in teams.
- Students know and understand the differences between cultures and treat them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions.

Autonomy

 Students are able to independently acquire and deepen the basics of the of the language (vocabulary, grammar) and to critically evaluate its content.

Content

- 1. A0: Pronunciation, introducing oneself, nationality, profession, personal details, age,numbers and times, family.
- 2. A2: Applying for a job, writing a CV and letters of application, introducing a company (sector, organisation chart, history, key figures), work in the past and today
- 3. A2.2/B1 Describe working environment: Working conditions, motivation, health and illness
- 4. A2.2/B1 Researching and evaluating successfully with authentic material. Collecting information: Researching and analysing, taking notes, reproducing contentReproducing press reviews around a current economic topic. Successfully communicate and negotiate, presenting arguments, explaining facts, Questioning and defending points of view. Successfully summarise and present

Compulsory literature



Business Spanish I



Investments and Asset Pricing

Module name Investments and Asset Pricing						
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts						
Module responsible(s) Prof. Dr. rer. pol. Stefan Trencsik & Prof. Dr. phil. Stefanie Kunze						
As of 2022-08-03	Language German					
Type CP according to ECTS Compulsory 5						
Study type Full time	Semester 3	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0			

Recommended prerequisites

Introductory level accounting and economics will be helpful. Some concepts require the use of MS Excel, but prior experience is not required. All applications will be demonstrated and described in the module.

Special regulations

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
60,0 h	88,5 h	0,0 h	1,5 h	150 h	



Investments and Asset Pricing

Learning objectives

Knowledge

- Students understand the system of corporate governance, specifically who owns, manages and controls the firm
- Students are able to describe, illustrate and compare alternative capital project appraisal techniques
- Students are able to explain and discuss the relationship between investment risk and return and the effects of diversification
- Students are able to identify and search financial data sources such as company reports, web publications, library databases in order to obtain relevant financial data
- Students develop an understanding of portfolio theory and basic principles of asset pricing in financial markets
- Students are able to describe and explain the Efficient Market Hypothesis and behavioural finance arguments

Skills

- Students are able to read, interpret and critically evaluate financial statements of firms
- Students are able to evaluate and forecast stock and bond prices and identify the drivers of price changes in markets
- Students are able to derive the value of a single project as well as of an entire firm
- Students are able to apply the portfolio planning and construction process in a real-world context
- Students are able to determine the cost of capital of a company
- Students are able to apply corporate finance concepts by implementing them in Excel.

Social

- Students develop teamwork and presentation skills in debating discussion topics and producing team solutions to problems
- Students will develop awareness of all the interaction of finance and societal issues

Autonomy

- The self-preparation of the students for the lecture, facilitates the ability to manage themselves and their time in a more effective and efficient way
- Students will be able to solve problems in a structured way by analyzing complex financial problems



Investments and Asset Pricing

Content

- 1. Corporate Governance
- 2. Accounting for Finance
- 3. Basic Valuation Techniques
- 4. Best Practices in Capital Budgeting
- 5. Risk and Return Models
- 6. Behavioral Finance and Market Efficiency

Compulsory literature

- Berk/DeMarzo (2020), Corporate Finance, 5th Global Edition
- Brealey/Myers/Allen (2019), International Student Edition of Principles of Corporate Finance, 13th
 Edition
- Hillier/Ross/Westerfield/Jaffe/Jordan (2021), Corporate Finance, 4th European Edition
- Damodoran, (2014), Applied Corporate Finance, Fourth Edition

Suggested literature

Benninga (2014), Financial Modeling, Fourth Edition



Costs and Management Accounting

Module name Costs and Management Accounting					
Degree course European Business Management (Option 1: Bachelor of Arts Semester abroad + 10 weeks Internship)					
Module responsible(s) Prof. Dr. rer. pol. Mike Steglich					
As of 2022-08-03					
Type CP according to ECTS Compulsory 5					
Study type Full time	Semester 3	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0		

Recommended prerequisites
Financial Accounting, Production and Logistics

Special regulations

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
60,0 h	88,0 h	0,0 h	2,0 h	150 h	

Learning objectives

Knowledge

Students will gain a thorough understanding of cost, revenue and profit accounting.

Skills

 Students will be able to allocate and plan and costs, revenues and profits which are relevant for different management tasks.

Social

 The students are able to solve problems in dialogue with other students and to present the results adequately.

Autonomy

 The students are able to independently solve a problem and analyse and interpret their own solutions.



Costs and Management Accounting

Content

- 1. Introduction to Cost and Management Accounting
 - 1.1 The business environment and the need of accounting
 - 1.2 Differences between financial accounting and management accounting
 - 1.3 Functions, design and systems of management accounting
- 2. Cost terms and concepts
 - 2.1 Cost objects
 - 2.2 Variable, fixed and step-fixed costs
 - 2.3 Direct and indirect costs
 - 2.4 Period and product costs
 - 2.5 Relevant costs and revenues
 - 2.6 Avoidable, unavoidable and sunk costs
 - 2.7 Opportunity costs
 - 2.8 Incremental and marginal costs
- 3. Information for actual costs, revenues and profits
 - 3.1 Overview
 - 3.2 Assignment of direct and indirect costs
 - 3.2.1 Accounting for direct costs
 - 3.2.2 Accounting for indirect costs
 - 3.3 Accounting for sales revenues
 - 3.4 Measuring profits
- 4. Information for planning, control and performance measurement
 - 4.1 Budgeting and the budgeting process
 - 4.2 Standard costing
 - 4.3 Contribution margin analysis

Compulsory literature

- Drury, C. (2018). Cost and management accounting: an introduction (9. ed.) Andover [u.a.]:
 South-Western Cengage Learning.
- Drury, C & Tayles, M. (2021). Management and Cost Accounting Cengage Learning.
- Lanen, W, Maher, M & Anderson, S. (2020). Fundamentals of Cost Accounting McGrawHill.



Introduction to Economics II

Module name Introduction to E	conomics II				
•	ess Management d + 10 weeks Inte		Degree Bachelor of Arts		
Module respons Prof. Dr. rer. pol.	ible(s) Christian Hedere	r & Prof.Dr.rer.po	I.habil. Iciar Dor	ninguez Lacas	a
As of 2022-08-03			Language German		
Type Compulsory		CP according to ECTS 2			
Study type Full time			Semester 3	SWS 2	L / E / L / P / S 0 / 0 / 0 / 0 / 2
Recommended p	orerequisites				
Special regulation	ons				
Workload break	down				
Presence 30,0 h	Self-study 29,0 h	Projects 0,0 h	Exam 1,0 h	Total 60 h	



Introduction to Economics II

Learning objectives

Knowledge

- Students know the basic instruments and data sources to measure and analyze economic activity and the business cycle.
- Students understand the workings and basic institutional features of fiscal and monetary policy,
 with an emphasis on the European Union and the Euro area.

Skills

- Students are able to understand and participate in current economic policy debates.
- Students are able to analyze and explain the state of the business cycle in a selected economy.
- Students are able to analyze current account and exchange rate developments and their economic implications.
- Students understand the broader societal implications of economic activity and economic policy and are able to reflect upon it, including on possible consequences for business behavior.
- Students are able to retrieve economic analysis and data from international sources and to use it adequately.

Social

- Students are able to ...
- ... organize group discussions effectively;
- ... resolve group differences in terms of preferences and students' competences;
- ... communicate discussion results effectively before class.

Autonomy

- Students are able to ...
- ... read and analyse English economic texts in a relatively tight timeframe;
- ... provide effective briefings and summaries;
- ... develop autonomous positions on key economic policy issues, and defend them against criticism.

Content

- Gross National Product and the concept of the business cycle
- 2. Basics of fiscal policy
- 3. Basics of monetary policy and the financial sector
- 4. Exchange rate regimes and currency unions

Compulsory literature

Suggested literature

 Bowles, S, Carlin, W, Stevens, M & The CORE Team. (2017). The economy: economics for a changing world Oxford: Oxford University Press.



Statistics II

Module name Statistics II				
Degree course European Business Management (Option 1: Bachelor of Arts Semester abroad + 10 weeks Internship)				
Module responsible(s) Prof. Dr. rer. nat. Rainer Stollhoff				
As of Language 2022-08-03 German				
Type CP according to ECTS Compulsory 3				
Study type Full time	Semester 3	SWS 2	L / E / L / P / S 1 / 1 / 0 / 0 / 0	

Recommended prerequisites

Basic knowledge and understanding of the role and importance of empirical methods in science Basic competences in data management and descriptive statistics (as taught in Statistics I)

Special regulations

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
30,0 h	50,0 h	0,0 h	2,0 h	82 h	



Statistics II

Learning objectives

Knowledge

- Students know and understand the basic concepts of probability calculus.
- Students know definitions and properties of commonly used probability distributions, and understand how they can be used in modelling, simulations and hypothesis testing.
- Students know commonly used hypothesis tests and understand the basic concepts of hypothesis testing.

Skills

- Students can use appropriate statistical techniques to draw empirically founded inferences from quantitative data on a basic level in a spreadsheet calculation software.
- Students can use probability and distribution functions of common probability distributions for simple simulation models using spreadsheet software.

Social

 Students can create and edit digital content jointly with others. They can modify, refine, improve and integrate information and content into an existing knowledge base in a social collaboration.

Autonomy

 Students can utilitze empirical evidence provided by data and statistics to critically reflect on their own views and opinions and those voiced by others.

Content

- 1. Probability Distributions and Sampling
 - 1.1 Basic laws of probability calculus: Addition, Multiplication, Bayes theorem
 - 1.2 Binomial distribution
 - 1.3 Normal distribution
 - 1.4 Student's t distribution
 - 1.5 Sampling from a distribution
- 2. Concepts of hypothesis testing
 - 2.1 Sampling properties, Estimation, Confidence Intervals
 - 2.2 Logic of hypothesis testing, significance levels, error types
 - 2.3 Testing for differences in mean: t-test, z-test
- 3. Introduction to multivariate linear regression analysis
 - 3.1 Estimating a model, assessing goodnes-of-fit
 - 3.2 Interpreting model coefficients



Statistics II

Compulsory literature

- Herkenhoff, L & Fogli, J. (2013). Applied statistics for business and management using Microsoft Excel New York, NY: Springer.
- Illowsky, B, Dean, S & Holmes, A. (2017). Introductory Business Statistics OpenStax.
- Haack, B, Tippe, U, Stobernack, M & Wendler, T. (2017). Mathematik für Wirtschaftswissenschaftler: Intuitiv und praxisnah Berlin, Heidelberg: Springer Berlin Heidelberg.



Management Information Systems

Module name Management Info	ormation Systems				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)			Degree Bachelor of Arts		
Module responsi	ble(s) e Peter Bernhard	t			
As of 2022-08-03			Language German		
Type Compulsory			CP according to 5) ECTS	
Study type Full time			Semester 3	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0
Recommended p	prerequisites				
Special regulation	ons				
Workload breakd	down				
Presence	Self-study	Projects	Exam	Total	
60,0 h	60,0 h 60,0 h 0,0 h		30,0 h	150 h	
Learning objecti Knowledge	ves				
Skills					
Social					
Autonomy					



Management Information Systems

Content

- 1. Information Systems and Strategy
- 2. Ethical and Social Issues in Information Systems
- 3. IT Infrastructure: Hardware and Software
- 4. Information and Communications Technologies
- 5. Databases and Information Management
- 6. Business Intelligence and Analytics
- 7. Privacy & Securing Information Systems
- 8. Information Systems for the Enterprise
- 9. E-commerce: Digital Markets, Digital Goods
- 10. Decision Making, Knowledge Management and Artificial Intelligence
- 11. Collaborating with Technology
- 12. Developing a Digital Presence: Websites, Social Media and Mobile Apps

Compulsory literature



Business Communication and Project Management

Module name Business Communication and Project Managemen	nt				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) MBA Martin Bradbeer					
As of 2022-08-03					
Type CP according to ECTS Compulsory 5					
Study type Full time	Semester 3	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

C1 level of English according to the Common European Framework of References

Special regulations

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
60,0 h	63,0 h	0,0 h	2,0 h	125 h	

Learning objectives

Knowledge

- Basic methods and tools for project management
- Additional English vocabulary in the areas of economics, investment and asset-pricing, costs and management accounting
- Intercultural communication theories
- Consolidation of English grammar
- Students know and understand how to write academic papers and develop their skills in writing academic texts

Skills

- Presentation skills in English
- Deal independently project management methods and tools in given project areas (e.g. sustainability) and present and justify their reflections and results



Business Communication and Project Management

- To read and write texts in English with an academic and business focus
- Students are able to take part in meetings and negotiations in English
- Students have skills to communicate effectively across cultures

Social

- To be able to communicate comfortably in English in a European and global environment
- Ability to work in teams and identify roles within teams
- Students adhere to rules & agreements that they have agreed with others. Others can rely on their own statements that tasks are completed to the promised quality.
- Students know how to communicate criticism to others so that it is beneficial to the person. They
 can reflect on criticism of themselves and adopt different points of view.
- Students are able to communicate both orally and in writing in a constructive, effective and
 conscious manner (e.g. establish contacts; hold a conversation with several partners, listen
 attentively, maintain a dialogue; express themselves in a manner appropriate to the addressee,
 write understandably, convince others through strong identification with their own arguments).
- Students complete work assignments conscientiously, thoroughly, completely and reliably. In doing so, they maintain an overview, paying particular attention to well-ordered documents and to the documentation of processes and important details.
- Students are eager to experiment and willing to break new ground. They can develop unconventional, unusual new ideas and implement them accordingly. They are imaginative and enjoy trying out new things.
- Students can create and edit digital content together with others. They can modify, refine, improve and integrate information and content into an existing knowledge base in cooperation with others.

Autonomy

- Students can critically question both their own decisions and the views and decisions of others
- To take the initiative in order to improve language level through self-study and external engagements
- Students know and understand the differences of cultures and meet them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect different values and opinions.
- Students are able to analyze their learning and working processes in ordere to evaluate and to design and optimize them



Business Communication and Project Management

Content

- 1. Language of Economics
- 2. English for Finance
- 3. Intercultural Communication including intercultural theories, presenting to culturally diverse audiences, communication theories
- 4. Presenting in English
- 5. The language of meetings and negotiations
- 6. Academic Writing
- 7. Project Management, including the fundamentals (work packages, GANNT, milestones etc), roles and responsibilities, working culture in project teams including motivation, communication, team development and conflict management, selected methods and tools of project management (as needed based on the specific project work) such as SMART, Time Management, Chairing Meetings

Compulsory literature

Project Management Institute. (2013). A guide to the project management body of knowledge:
 (PMBOK guide) (5. ed.) Newtown Square, Pa.: PMI, Project Management Inst..

- • Oxford Advanced Learner's Dictionary 8: ISBN 978-3068014929 Das große Oxford Wörterbuch
 - Second Edition: ISBN 978-3068013045 Oxford Business English Dictionary for Learners of English: 978-0194316170 Business Spotlight magazine
- Meyer, E. (2015). The culture map: decoding how people think, lead, and get things done across cultures (First edition, international edition) New York, NY: PublicAffairs.
- Project Management Institute. (2013). A guide to the project management body of knowledge:
 (PMBOK guide) (5. ed.) Newtown Square, Pa.: PMI, Project Management Inst..



Business French II

Module name Business French II				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) M.A. Marie-Noelle Demarchi				
As of 2022-08-03				
Type CP according to ECTS Elective 3				
Study type Full time	Semester 3	SWS 2	L / E / L / P / S 0 / 2 / 0 / 0 / 0	

Recommended prerequisites

building on the previous level (after placement test, levels according to CEFR)

Special regulations
none

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
30,0 h	58,0 h	0,0 h	2,0 h	90 h	



Business French II

Learning objectives

Knowledge

 Students will have a basic knowledge of French: vocabulary, grammar, reading and communicative skills in business and professional situations. They reach the appropriate level of the European Framework of Reference for Languages (A1 to B2).

Skills

- Students are able to communicate constructively, effectively, and intentionally, both orally and in writing (e.g., establish rapport; carry on a conversation with multiple partners, listen attentively, maintain dialogue. Expresses self appropriately to addressees, writes comprehensibly, Persuades others through strong identification with own arguments)according to CEFR levels.
- Articulate information needs, locate data, information and content in digital environments, access to them and navigate between them. Create and update personal search strategies.
- Analyse, compare and critically evaluate the credibility an reliability of data and information sources and digital content.

Social

- Students are able to demonstrate their teamwork skills in the context of group work. They are able
 to argue in the foreign language and to work out and present solutions in teams.
- Students know and understand the differences between cultures and treat them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions

Autonomy

 Students are able to independently acquire and deepen the basics of the of the language (vocabulary, grammar), and to evaluate it critically.

Content

- 1. A1: making appointments: telephoning, writing e-mails, organising trips, describing daily routines and organising an agenda, ordering in a restaurant
- 2. A2.2/B1: collecting information, researching and analysing, taking notes, reproducing content, successfully communicate and negotiate, present arguments. Communicate and negotiate, present arguments, question points of view. Successfully summarise and present
- 3. B2: business, human resources, production, marketing, buying and selling, finance

Compul	sorv	literature



Business German II

Module name Business German II					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts				
Module responsible(s) M.A. Daniela Schultz					
As of 2022-08-03	Language German				
Type Elective	CP according to ECTS 3				
Study type Full time	Semester 3	SWS 2	L / E / L / P / S 0 / 2 / 0 / 0 / 0		

Recommended prerequisites

aufbauend auf der vorherigen Stufe (Einstufungstest nach GER)

Special regulations

none

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
30,0 h	58,0 h	0,0 h	2,0 h	90 h	



Business German II

Learning objectives

Knowledge

Students will have basic German:
 Vocabulary, grammar, reading and communicative skills in the
 Business and in professional situations. They reach the
 corresponding level of the European Framework of Reference for Languages
 (A1 to B2).

Skills

- Students are able to communicate constructively, effectively, and deliberately, both orally and in writing (e.g., establish rapport; hold a conversation with multiple partners, listen attentively, maintain dialogue. She/he expresses him/herself appropriately to the addressee, writes comprehensibly, convinces others by strongly identifying with his/her own arguments). (according to CEFR levels)
 - Students are able to articulate information needs, search, access and navigate among data, information and content in digital environments, create and update personal search strategies.
 - Be able to: analyze, compare, and critically evaluate the credibility and reliability of data and information sources and digital content. Analyze, interpret, and critically evaluate data, information, and digital content.

Social

- Students are able to demonstrate their ability to work in a team in the context of to demonstrate their ability to work in a team. They are able to argue in the foreign language and to work out and present solutions in teams.
 and present them.
 - Students know and understand the differences of cultures and encounter them respectfully and tolerantly. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions.

Autonomy

 The students are able to independently acquire the basics of the of the language (vocabulary, grammar) independently, to deepen and critically evaluate.



Business German II

Content

- Beginners: pronunciation, introduce yourself, nationality, profession, personal details, age, numbers and time, family
- 2. Intermediate: Apply for a job, write a resume and letters of application, introduce a (industry, organization chart, history, key figures), describe work in the past and today and today, describe working environment (working conditions, motivation, illness)
- 3. Upper level: collecting information, research and analysis, note-taking, content press review on a current economic topic, communicate and negotiate successfully, present arguments communicate and negotiate, present arguments, challenge viewpoints, successfully summarize and present

Compulsory literature	
Suggested literature	



Business Spanish II

Module name Business Spanish II					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Veronica Bertinotti de Fiddicke					
As of Language 2022-08-03 German					
Type CP according to ECTS Elective 3					
Study type Full time	Semester 3	SWS 2	L / E / L / P / S 0 / 2 / 0 / 0 / 0		

Recommended prerequisites

From A1 building on the previous level (placement test according to CEFR)

Special regulations

None

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
30,0 h	58,0 h	0,0 h	2,0 h	90 h	



Business Spanish II

Learning objectives

Knowledge

 Students have a basic knowledge of Spanish: vocabulary, grammar, reading and communicative competences in the field of business and professional situations. They reach the corresponding level of the European Framework of Reference for Languages GER (A0-B1).

Skills

- Students are able to communicate constructively effectively and consciously, both orally and in writing (e.g. making contact; conversing with partners, listening attentively, maintaining a dialogue).
- They are able to expresses themselves appropriately when speaking, write comprehensibly,
 persuade others through strong identification with their own arguments according to CEFR levels.
- Students are able to articulate information needs, locate data, information and content in digital environments, access them and navigate between them. Create and update personal search strategies.
- Students are able to analyse, compare and critically evaluate the credibility and reliability of data and information sources and digital content. They can also analyse the data, information and digital content, they are able to interpret and critically evaluate this data.

Social

- Students are able to demonstrate their teamwork skills in the context of group work. They are able
 to argue in the foreign language and to work out and present solutions inteams.
- Students know and understand the differences between cultures and treat them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions.

Autonomy

Students are able to independently acquire and deepen the basics of the language (vocabulary, grammar) and to critically evaluate its contents.

Content

- 1. A2: Applying for a job, writing a CV and letters of application, introducing a company (sector, organisation chart, history, key figures), work in the past and today.
- 2. A2.2/B1 Describe working environment: Working conditions, motivation, health and illness.
- 3. A2.2/B1 Researching and evaluating successfully with authentic material. Collecting information: Researching and analysing, taking notes, reproducing content. Reproducing press reviews around a current economic topic. Successfully communicate and negotiate, presenting arguments, explaining facts, questioning and defending points of view. Successfully summarise and present.



Business Spanish II

Compulsory literature

- Alonso, G, González, M, Ortiz, V & Max-Hueber-Verlag (Ismaning). (2019). Emprendedores: curso de español para profesionales; 1, Libro del Alumno: A1-A2 / Geni Alonso, Marta González, Victoria Ortiz: Libro del Alumno: A1-A2: A1-A2 / Geni Alonso, Marta González, Victoria Ortiz (Primera edición) München: Hueber Verlag.
- Alonso, G, González, M & Max-Hueber-Verlag (Ismaning). (2020). Emprendedores: curso de español para profesionales; 2, Libro del Alumno: B1 / Geni Alonso, Marta González: Libro del Alumno: B1: B1 / Geni Alonso, Marta González (Primera edicion) München: Hueber Verlag.

- Alonso, G, González, M, Ortiz, V & Max-Hueber-Verlag (Ismaning). (2019). Emprendedores: curso de español para profesionales; 1, Libro del Alumno: A1-A2 / Geni Alonso, Marta González, Victoria Ortiz: Libro del Alumno: A1-A2: A1-A2 / Geni Alonso, Marta González, Victoria Ortiz (Primera edición) München: Hueber Verlag.
- Alonso, G, González, M & Max-Hueber-Verlag (Ismaning). (2020). Emprendedores: curso de español para profesionales; 2, Libro del Alumno: B1 / Geni Alonso, Marta González: Libro del Alumno: B1: B1 / Geni Alonso, Marta González (Primera edicion) München: Hueber Verlag.
- Alonso Raya, R. (2011). Gramática básica del estudiante de español : [A1 B1, marco de referencia europeo ; incl. más de 370 ejercicios con soluciones] (Ed. revisada) [Stuttgart] : Klett.



Module name International Stra	ategies in Theory a	and Practice I			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)		Degree Bachelor of Arts			
Module respons Prof. Dr. rer. pol.	ible(s) Sandra Haas, ME	3A Martin Bradbee	er & Prof. Dr. rer.	ool. Christiar	n Hederer
As of 2022-08-03			Language German		
Type Compulsory		CP according to ECTS 5			
Study type Full time		Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4	
Recommended p	orerequisites				
Special regulation	ons				
Workload break	down				
Presence 60,0 h	Self-study 49,5 h	Projects 40,0 h	Exam 0,5 h	Total 150 h	



Learning objectives

Knowledge

- Students possess knowledge in the following fields: 1. basic problem areas of going & being
 international in general and in different functional units of the company (in combination with a
 professional specialization) 2. planning and planning processes of internationalization activities.
- Students possess advanced English language skills in all relevant areas of international companies.

Skills

- Based on country analyses, realistic questions/&problems corresponding to the level of study are solved for the management of international markets within the framework of a project team. In combination with a subject-specific specialization, fundamental, subject-specific proposals for action can be developed. (=Subject-related competencies)
- Students are equipped with a scientific and systematic way of working. This is characterized by the use of partly interdisciplinary approaches, models and systematic knowledge. (= scientific approach)
- Students can search for and evaluate data, information and digital content, assess the relevance
 of the source and its content. They possess skills to store, manage and organize digital data,
 information and content. (=Digital competencies)

Social

- Students communicate (orally & in writing) with other subject representatives as well as non-subject internal /external contacts to responsibly solve a task. You apply English skills very well in word & writing// Level: C1 (final level) (=communication skills).
- Students use digital technologies to interact, communicate, and collaborate with an awareness of cultural and generational diversity (=digital competencies).
- Students demonstrate a high level of teamwork skills and strong intercultural competencies in the context of team-based project work. (=team ability)
- Students adhere to rules and agreements they have made with others. Others can rely on their own statements that tasks will be completed in the promised quality. (=reliability)
- Students know and understand the differences of cultures and approach them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions. (=openness to the world/tolerance)

Autonomy

- Students can adapt habitual thinking and actions to new changing situations, as well as accept new tasks & challenges. (=flexibility)
- Students complete work assignments conscientiously, thoroughly, completely and reliably. In doing so, they maintain an overview, pay particular attention to orderly documents and to the documentation of processes and important details. (=carefulness)
- Students critically reflect on their professional actions in relation to societal/global expectations and consequences.



Content

- 1. The specialization International Management in European Context prepares students for work in an international environment by developing appropriate general skills. The two-semester interdisciplinary module International Strategies in Theory & Practice is designed to prepare students to understand international business situations in the context of existing local, European & international contexts, to plan internationalization strategies and to apply theoretical knowledge to solve practical problems.
 - The module International Strategies in Theory & Practice I (4th sem.) focuses on teaching basic application-related knowledge & skills for internationalizing business activities. The module "International Strategies in Theory & Practice II" (5th sem.) characterizes an interdisciplinary project module. In both modules, Content & Language Integrated Learning is applied and takes place in the team teaching format (specialist lecturer in management & specialist lecturer in English)
- 2. International Strategies in Theory & Practice I (management-related content)
 - 2.1 Globalizing Business: Why do companies engage in international business? Students will outline factors for success/ failure of doing business abroad on a basic level. Besides, concepts of International Business and Global Business will be explained.
 - 2.2 Leveraging Resources & Capabilities: From the resourced-based perspective students will learn how to identify and use value-adding resources.
 - 2.3 Strategic Planning Process: In this section, we will look at the planning and control process as a method for companies to define how they will achieve their current and future strategic objectives. By doing so, students will be able to carry out assigned project work.
 - 2.4 Entering foreign markets: Here challenges of going international will be elaborated. Having characterized specific problem areas of companies going abroad, students learn how to identify location-specific advantages and will be introduced to various market entry strategies.
 - 2.5 Growing & Internationalizing the Entrepreneurial firm: The chapter outlines international strategies for small & medium sized enterprises.
 - 2.6 Managing around the World: This session characterizes a multifaceted unit covering topics on "Being an International organization".
- 3. International Strategies in Theory & Practice I (language-related content)
 General Focus within International Strategies: Students will work on a wide range of demanding, long texts to identify not only explicit but also implicit meaning. Regarding oral skills, there will be work on fluency and spontaneity and the ability to use language flexibly and effectively for both academic and professional purposes. Students will work on producing clear, well-structured, detailed text on complex subjects, showing controlled use of organisational patterns, connectors and cohesive devices. This will all be centred on the topics outlined in Points 1 and 3.
 - 3.1 Reading: Reading skills, strategies and lexical work to enable students to read longer texts. This will include scanning quickly through long and complex texts to locate relevant details and to identify if the text is worth closer study.
 - 3.2 Speaking: Focus on fluency and spontaneity. Special focus on the language and cultural aspects of:
 - o Meetings chairing and participating in meetings, arguing a formal position convincingly, responding to questions and comments and answering complex lines of counter argument



fluently, spontaneously and appropriately

- o Presentations: Giving clear, well-structured presentations of a complex subject, expanding and supporting points of view at some length with subsidiary points, reasons and relevant examples. Handling interjections well, responding spontaneously and almost effortlessly.
- 3.3 Listening: Listening strategies to understand a range of different accents and Englishes
- 3.4 Writing: Writing clear, well-structured texts of complex subjects, underlining the relevant salient issues, expanding and supporting points of view at some length with subsidiary points, reasons and relevant examples and concluding appropriately.
- 4. International Strategies in Theory & Practice II: At its core of the module is a foreign market entry strategy for one firm in one region. This will include management and intercultural dimensions, and include research, analysis, and an actual plan ready for implementation. The project will be developed continuously with feedback by your instructors and group feedback. Depending on the project task, your instructors will give project-related input-sessions. All project work will also be monitored regarding language use and feedback given by the language instructors.

Compulsory literature

Mike W. Peng: Global, Global Business, Cengage, latest edition.

- Please refer also to the reference list presented in the learning materials & learning platform.
- Michael R. Czinkota et al: International Business, WILEY, latest edition.
- John Daniels, Lee Radebaugh, Daniel Sullivan: International Business, Pearson, latest edition.
- Svend Hollensen: Global Marketing, Pearson, latest edition.



International and Institutional Economics I

Module name International and Institutional Economics I					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. rer. pol. Christian Hederer & Prof. Dr. rer. pol. Sandra Haas					
As of Language 2022-08-03 German					
Type CP according to ECTS Compulsory 5					
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

Basics of economics

Special regulations

The module is held in joint co-operation with "International Strategy in Theory and Practice I".

Workload breakdown					
Presence	Self-study	Projects	Exam	Total	
60,0 h	49,0 h	40,0 h	1,0 h	150 h	



International and Institutional Economics I

Learning objectives

Knowledge

- Students have a comparative overview of key country characteristics relevant for developing an international business strategy.
- Students know the basic rules of the EU Internal Market and their application to intra-EU trade, investment, and labour mobility from a business perspective.

Skills

- Students are able to develop comprehensive country analyses, with a focus on apitude / strengths
 / weaknesses as a target market.
- Students are able to assess key country risks, particularly in developing and emerging economies.
- Students are able to use the legal framework of the EU Internal Market for business purposes.

Social

See "International Strategy in Theory and Practice I"

Autonomy

See "International Strategy in Theory and Practice I"

Content

- 1. The specialization International Management in European Context prepares students for tasks in an international environment by developing appropriate general skills. The two-semester interdisciplinary module "International and Institutional Economics" provides students with a broad understanding of the key framework conditions of international business strategies, including institutional analysis on both country and international level, comprehensive country comparisons, and the regulatory framework of international trade, investment, and financial flows. The second part of "International and Institutional Economics I" is devoted to the law and economics of the EU internal market and will be co-taught by two teachers with an economic and legal background, respectively.
- 2. Comparative country analysis. What are the key areas to assess a country's aptitude, strengths and weaknesses as a target market for business activity? What are the comparative categories and information sources with which such an assessment can be conducted?
 - 2.1 Institutions, culture, economic system
 - 2.2 Infrastructure, industrial structure, competition, international trade relations
 - 2.3 Demographics and workforce, labour markets, social welfare systems
 - 2.4 Taxation, financial system and corporate governance
 - 2.5 Macro balances and business cycle; fiscal, monetary, and exchange rate policies
- 3. The European Internal Market: Economics and Law of the "Four Freedoms". What are the main regulations of the EU Internal Market and how can they be assessed and applied from a business point of view?



International and Institutional Economics I

Compulsory literature - tba	
Suggested literature	



Module name Team Development and Coaching I					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) M. Sc. Marcel Herold					
As of Language 2022-08-03 German					
Type Compulsory	CP according to ECTS 2				
Study type Full time	Semester 4	SWS 2	L / E / L / P / S 0 / 0 / 0 / 0 / 2		

Recommended prerequisites keine	
Special regulations	

Workload break	Workload breakdown					
Presence	Self-study	Projects	Exam	Total		
30,0 h	35,0 h	55,0 h	0,0 h	120 h		



Learning objectives

Knowledge

- Students learn about team development as an important motivational tool and important building block of organisational development.
- They know typical situations in which teams are used (e.g. product, process and organisational developments with a particularly high demand for complexity and innovation).
- Students are aware of the advantages and benefits as well as the disadvantages and limitations of teamwork.

Skills

- Students work out concrete techniques of team development in practical exercises.

Social

 Acquire various components of social and self-competence necessary for building and leading teams.

Autonomy

The students' independence is further developed through independent practice.



Content

- 1. Introduction
 - 1.1 Definition: group vs team?
 - 1.2 Team forms in corporate practice
 - 1.3 Advantages and limitations of teams
- 2. Team composition
 - 2.1 Optimal size
 - 2.2 Staff audit selection of team members
 - 2.3 Role clarification and assignment in the team
- 3. Team development and communication
 - 3.1 Phase models of team development
 - 3.2 Design of qualification offers
 - 3.3 Team sociogram
- 4. Team leadership
 - 4.1 Function of the team leader
 - 4.2 Teamdesign
 - 4.3 Leadership substitutes
- 5. Case studies on team development techniques
 - 5.1 Creativity in the team
 - 5.2 Team-communication
 - 5.3 Team development and decision-making through workshops
 - 5.4 Conflict resolution in the team
- 6. Coaching
 - 6.1 Clarification of terms: coaching and counselling
 - 6.2 Coaching methods
 - 6.3 Coaching formats
 - 6.4 Practical exercises

Compulsory literature

– Huber, J & Hamann, A. (2015). *Coaching - Die Führungskraft als Trainer* Springer.



- Herrmann, D, Hüneke, K & Rohrberg, A. (2006). Führung auf Distanz: mit virtuellen Teams zum Erfolg (1. Aufl.) Wiesbaden: Gabler.
- Kauffeld, S. (2001). *Teamdiagnose* Göttingen: Verl. für Angewandte Psychologie.
- Staehle, W & Conrad, P. (1999). Management : eine verhaltenswissenschaftliche Perspektive (8. Aufl. / überarb. von Peter Conrad ...) München : Vahlen.
- Stahl, E. (2012). Dynamik in Gruppen: Handbuch der Gruppenleitung Beltz.
- van Dick, R & A. West, M. (2013). Teamwork, Teamdiagnose, Teamentwicklung (Praxis der Personalpsychologie, Band 8) Hogrefe Verlag.



Interdisciplinary Module

Module name Interdisciplinary Module					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. DrIng. Stefan Kubica					
As of Language German					
Type Compulsory	CP according to ECTS 5				
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 4 / 0		

Recommended prerequisites

Core competencies of the respective degree program have been successfully acquired.

Special regulations

The respective project topics are offered and assigned in the preceding semester via the installed instruments (e.g. project marketplace, criteria evaluation for interdisciplinary projects, selection decision and assignment) across all study programs. Special focus is placed on the cooperation of students from different study programs in order to test and implement the interdisciplinary value creation.

Workload breakdown					
Presence	Self-study	Projects	Exam	Total 150 h	
60,0 h	10,0 h	80,0 h	0,0 h		



Interdisciplinary Module

Learning objectives

Knowledge

- Students provide detailed knowledge from the content already taught in their respective course of study, especially about the special features and challenges of practical and interdisciplinary application in specific projects.
- Students can assess the practical relevance of subject-specific theories and models.
- Students have basic knowledge of project management (phases, methods and criteria of use).

Skills

- Students can apply, deepen and further develop knowledge from their field of specialization in an interdisciplinary practical context.
- Students will be able to present subject-specific theories, models, and concepts in an interdisciplinary context as well as to introduce, contrast, and mutually examine them in interdisciplinary problem solving.
- Students can document, structure and prepare project results according to scientific criteria and present them to specific target groups.
- Students can reflect on value-related aspects in an interdisciplinary perspective (e.g. sustainability, social justice).
- Students can classify and apply basic knowledge of project management (e.g., structuring work in phases, planning resource deployment).

Social

- Students work successfully together in interdisciplinary teams, outside of the usual seminar group environment.
- Due to the different knowledge and skills in the heterogeneous groups of students, they guide and support each other.
- Students reflect on their respective work products within the project.
- Students will be able to distinguish, contrast, and lead different subject perspectives to one another.
- Students can communicate orally and in writing in an interdisciplinary context in an appropriate and professional manner.

Autonomy

- Students set and realize their own work goals.
- Students plan and review their projects independently and responsibly.
- In this way, you cultivate your willingness to take on board advice from others and to critically engage with different - sometimes opposing - perspectives on your work.
- Students are motivated to consciously adopt other subject perspectives.



Interdisciplinary Module

Content

- 1. The contents are variable depending on the task. Furthermore, in addition to the project-based formats, interdisciplinary events, such as lecture series, can also be included in the offer, because of which the project character is not necessarily in the foreground.
- 2. The following overarching guidelines apply to the design of the interdisciplinary projects:
 - Complete student mastery of a practical, preferably authentic project task with clear reference to a later professional activity
 - Promotion of communication and cooperation skills through teamwork
 - Encouraging a change of perspective from a subject-specific and interdisciplinary point of view in order to recognize the added value and synergy effects of interdisciplinary work.
 - Support in applying project management skills (only for project-related topics)

Compulsory literature	
Suggested literature	



Service Management

Module name Service Management			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	3	
Module responsible(s) M.A. Simon Devos-Chernova			
As of 2022-08-03	Language German		
Type Elective	CP according to 5	o ECTS	
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0

Recommended prerequisites

Basic understanding of business administration regarding accounting, human resource management and organisation, marketing

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	50,0 h	18,5 h	1,5 h	130 h



Service Management

Learning objectives

Knowledge

 Students will understand the specifics of service from a management perspective and the main differences to managing challenges in manufacturing

Skills

 They will be able to analyse, design and optimize service processes, apply quality management methods and develop specific service marketing strategies

Social

 Students will discuss benefits and drawbacks and opportunities and risks of different approaches to service management in group discussions; they will develop concepts in case study work in small teams

Autonomy

 They will learn to reflect their customer perception regarding services, develop and argue a position in their team and in class

Content

- 1. Three sector economy model, the modern service economy, situation in developed and emerging countries, forecast
- 2. Specifics of service (intangibility, uno-actu-principle, integration of the customer) and economic consequences
- 3. Service design, process visualisation, process management and optimisation, innovation in services
- 4. Service marketing, market segmentation, pricing policy, case studies
- 5. Services internationalisation

Compulsory literature

 Gemmel, P., Van Looy, B., Van Dierdonck, R. (2013). Service Management: An Integrated Approach. Harlow: Pearson/Education



International Communication and Presentations

Module name International Communication and Presentations				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	5		
Module responsible(s) MBA Martin Bradbeer				
As of 2022-08-03	Language German			
Type Elective	CP according t	o ECTS		
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0	

Recommended prerequisites English at B2 European Framework of Reference	
Special regulations	

Presence Self-study Projects Exam Total 60,0 h 68,0 h 0,0 h 2,0 h 130 h	Workload break	down			
60,0 h 68,0 h 0,0 h 2,0 h 130 h	Presence	Self-study	Projects	Exam	Total
	60,0 h	68,0 h	0,0 h	2,0 h	130 h



International Communication and Presentations

Learning objectives

Knowledge

Students know and understand selected aspects of communication theory

Skills

 Students are able to communicate and present more effectively, in English, and they gain skills relating to communication and presentation in German too

Social

 Students are able to enhance their team-working abilities, and to target their communication more effectively according to specific situations; students gain experience in leading and moderating group discussions and teamwork

Autonomy

 Students are able to reflect on their own communication and presentation skills, to analyze communication situations, to develop strategies for improvement, and they gain self-confidence in presentation and communication situations

Content

- 1. Presentation skills: presentation basics and philosophy
- Cultural and international expectations for presentations
- 3. Presentations in English
- 4. Communication theories: sender-receiver, four sides of a message, analogue and digital communication
- 5. Use of visual aids, visualization
- 6. Feedback
- 7. Internal and external corporate communication
- 8. Short introduction to communication in negotiation and conflict
- 9. Methods: The course involves a large amount of practical, hands-on work, including presentation scenarios, visuals design, and working with video, and also feedback and reflection on individual performances

Compulsory literature

- Borg, James, Persuasion. The Art of Influencing People, Pearson Education Limited, Harlow,
- 2007 Dignen, Bob, 50 Ways to Improve Your Presentation Skills, Oxford
- 2007 Duarte, Nancy, Slideology. The Art and Science of Creating Great Presentations, Sebastop.



Business English Communications Skills II

Module name Business English Communications Skills II			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	3	
Module responsible(s) MBA Martin Bradbeer			
As of 2022-08-03	Language German		
Type Elective	CP according to 5	o ECTS	
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0

Recommended prerequisites

English at B2.2 European Framework of Reference

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	68,0 h	0,0 h	2,0 h	130 h



Business English Communications Skills II

Learning objectives

Knowledge

- Specific vocabulary for the degree programme
- Consolidation of English grammar

Skills

- To read and write texts in English with an academic and business focus and discuss them
- Students are able to take part in varieties of business situations
- Students have skills to communicate effectively across cultures

Social

- To be able to communicate comfortably in English in a European environment
- Ability to work in teams and identify roles within teams

Autonomy

- To take the initiative in order to improve language level through self-study and external engagements
- Students are able to do the following: Identify their strengths, skills, knowledge etc and communicate them effectively in job interviews

Content

- 1. Business functions including negotiations and presentations
- 2. Job applications including CVs, letters of motivation, interviews, assessment centres
- 3. Business Correspondence

Compulsory literature

- Erin, M. (2015). The culture map: decoding how people think, lead, and get things done across cultures. New York NY.
- Oxford Advanced Learner's Dictionary 8: ISBN 978-3068014929
- Das große Oxford Wörterbuch Second Edition: ISBN 978-3068013045
- Oxford Business English Dictionary for Learners of English: 978-0194316170
- Business Spotlight magazine, Econo



Data Mining and Analytics

Module name Data Mining and Analytics			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	5	
Module responsible(s) Prof. Dr. rer. nat. Rainer Stollhoff & Prof. Dr. rer. pol.	Marc Roedenbe	ck	
As of 2022-09-20	Language English		
Type Specialization	CP according t	o ECTS	
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4

Recommended prerequisites

Basics of information management and statistics

Special regulations

The module is part of the specialisation Marketing & HR Analytics.

Workload breakdo	wn			
Presence S	Self-study	Projects	Exam	Total
60,0 h	60,0 h	15,0 h	0,0 h	135 h



Data Mining and Analytics

Learning objectives

Knowledge

 Students are familiar with basic dataflows and data management processes, analytical techniques as well as visualization methods commonly used in HR and Marketing analytics. They know the corresponding definitions, properties and notation.

Skills

- Students can handle data. Students can import and merge data from different data sources, transform variables and/or construct new variables, aggregate data and export results.
- Students can explore data. Students can group and filter data, calculate descriptive statistics to aggregate information, and generate visualizations to graphically analyse and display properties and relationshsips of data.
- Students can analyse data. Students can carry out basic hypothesis tests regarding group differences on a professional level, they can fit and assess multivariate regression models to investigate for relationships between variables and generate forecasts.
- Students can report data. Students can interpret the results and know about shortcomings and limitations of different analytical procedures, they can select appropriate statistics and visualizations to display and communicate data and results constructively, effectively and consciously both orally and in writing.

Social

 Students are able to critically question and review the work of their peers. They can formulate and cummunicate their feedback in a structured and constructive manner.

Autonomy

Students can carry out analysis, develop novel ideas and organize work processes independently.

Content

- Data Mining and Analytics Software
- 2. Data management (data import / export, selecting and merging data, variable transformations)
- 3. Descriptive summary statistics (frequency tables, summary statistics)
- 4. Data visualisations (pie and bar charts, line diagrams, histograms, boxplots, scatterplots)
- 5. Statistical hypothesis tests (test for differences between groups, tests for association)
- 6. Cluster analysis and data projection methods (k-means clustering, hierarchical clustering, principal component analysis, t-SNE)
- 7. Multivariate regression models (linear regression models, classification and regression trees)

Compulsory literature



Data Mining and Analytics

- Orange Data Mining channel on YouTube
- Runkler, T. (2020). Data analytics: models and algorithms for intelligent data analysis (Third Edition) Wiesbaden: Springer Vieweg.
- James, G, Tibshirani, R, Hastie, T & Witten, D. (2013). An Introduction to Statistical Learning Springer.



Module name Webanalytics and eHRM I				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	3		
Module responsible(s) Prof. Dr. rer. pol. Sandra Haas & Prof. Dr. rer. pol. M	arc Roedenbeck			
As of 2022-09-20	Language English			
Type Specialization	CP according to 5	o ECTS		
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4	

Recommended prerequisites

Human Resources and Organisational Design, Introduction to Marketing

Special regulations

If the graduate profile "Junior Digital Marketing Manager" is aimed for, participation in the specialization "Digital Marketing & Design" is recommended. The module is part of the specialisation Marketing & HR Analytics.

Presence Self-study Projects Exam	Total
60,0 h 59,0 h 24,5 h 1,5 h	145 h



Learning objectives

Knowledge

- WEB ANALYTICS: Students know how to collect, store and measure usage-relevant Internet data. They also learn how to better understand and respond to user and visitor behavior through deductive-experimental approaches, among other things.
- WEB ANALYTICS: Students know how to use conversions in web controlling.
- eHRM: Students are able to define digital HRM and to describe the impact of digitalization on HRM in general
- eHRM: Students are able to describe current key directions in and applications of e-HRM

Skills

- WEB ANALYTICS: Based on an understanding of relevant technical backgrounds of the functioning of search engines, web analytics systems as well as of key performance indicators, students will be able to apply web analytics systems correctly.
- WEB ANALYTICS: Students can select and interpret metrics for optimizing website (usage) in a context-related manner and derive recommendations for action.
- WEB ANALYTICS: Students know steps for search engine optimization and can define suitable metrics under consideration of superordinate objectives of website design.
- eHRM: Students are able to explain and exemplify the leveraging effect of technology, of different tools and social media on e-HRM
- eHRM: Students are able to construct typical datasets used in e-Recruitment, e-Performance
 Management, e-Learning & Development as well as e-Talent Management based upon case data
 and employee surveys

Social

 eHRM: Group Work: Students are able to communicate constructive, effective and conscious in an oral and written manner within a work group

Autonomy

- Flexibility: Students can adapt habitual thinking and actions to new changing situations, as well as take on new tasks & challenges.
- Analytical skills: Students develop their critical-relational, contextual analytical skills (such as in the use of multiple metrics, data collection and storage, and data analysis and presentation).
- Diligence: Students complete work assignments conscientiously, thoroughly, completely, and reliably. In doing so, they maintain an overview, paying particular attention to orderly records and documentation of procedures and important details.
- Students develop autodidactic competencies (learning to learn, independent use of new educational media, responsibility for their own educational process, education for education).



Content

The specialization Marketing & HR Analytics is an interdisciplinary specialization that combines
the disciplines of Marketing, HRM, IT, Quantitative Methods and Law and thus prepares students
for current labor market requirements. The module "Webanalytics & eHRM I" lays the necessary
foundations in the area of web analytics and eHRM, which are built upon in a very practiceoriented manner in the 5th semester.

2. PART I: WEB ANALYTICS

- 2.1 INTRODUCTION TO DIGITAL ANALYTICS: Definition of terms web analytics, digital analytics & classification in marketing controlling// Relevance of search engines//Fields of application (examples of application & advantages of web analytics)
- 2.2 TECHNICAL FUNDAMENTALS: Technical principles website design// How analytics systems work (server-side data collection (logfile), client-side data collection (page tagging), alternative mechanisms)// Data storage (internal versus cloud-based solutions)
- 2.3 STRUCTURE AND FUNCTIONALITY OF SEARCH ENGINES & RESULTS PAGES
- 2.4 SELECTION OF ANALYTIC SYSTEMS
- 2.5 ANALYZE METRICS: Definition & benefits of metrics/characterization of hits, page views, website visits, visitors, etc.//Traffic sources//Visitor characteristics//Visitor behavior//Content usage
- 2.6 USE METRICS: Selection of metrics & Usage of reports//Create internal benchmarks/comparison with competitors// How to use analytics knowledge to derive recommendations for action?// Accuracy of web analytics data (Inaccurate visitor data, misinterpretations, etc.) and how to improve it.
- 2.7 INCREASING SUCCESS SUSTAINABLY: DIGITAL GOALS, SEO PROCESS, GOAL ACHIEVEMENT AND CONVERSIONS
- 3. PART II: eHRM
 - 3.1 Electronic HRM & Strategic HRM and Technology
 - 3.2 HR Metrics and analytics & Social Media and e-HRM
 - 3.3 e-Recruitment and Selection
 - 3.4 e-Performance and Reward Management
 - 3.5 e-Learning and Development
 - 3.6 e-Talent Management
 - 3.7 Information Security and privacy in e-HRM

Compulsory literature

- Thite M (2019): eHRM - Digital Approaches, Directions & Applications. Routledge: New York.



- Recommended literature on Web Analytics will be provided on the learning plattform.
- Google Analytics YouTube Channel
- Official Blog Google Marketing Platform: https://www.blog.google/products/marketingplatform/360/
- Edwards MR & Edwards K (2019): Predictive HR Analytics Mastering the HR Metric.
 KoganPage: London.



Financial Statement Analysis & Valuation

Module name Financial Statement Analysis & Valuation			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts		
Module responsible(s) Prof. Dr. rer. pol. Verena Klapschus			
As of 2022-09-26	Language English		
Type Specialization	CP according to ECTS 5		
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4

Recommended prerequisites Financial Accounting & Financial Statements	
Special regulations	

Presence Self-study Projects Exam Total 60,0 h 44,5 h 44,0 h 1,5 h 150 h	Workload breakdown				
60,0 h 44,5 h 44,0 h 1,5 h 150 h	Presence	Self-study	Projects	Exam	Total
	60,0 h	44,5 h	44,0 h	1,5 h	150 h



Financial Statement Analysis & Valuation

Learning objectives

Knowledge

- The course focuses on exploring financial reporting from the perspective of financial statement users (stakeholders).
- The course provides students with a thorough understanding of fundamental concepts for financial statements analysis and company valuation.
- Students will learn to compare companies financially, understand cash flow, interpret and analyze financial statements as well as to value companies.

Skills

- Students will aquire the competence to analyze a company's financial statement for decisionmaking purposes.
- Students will be able to evaluate a company's financial performance and business value.
- Students will develop basic modeling skills.

Social

Students will work in teams. They will develop the skills to organize themselves in within the team
and to carry responsibility for the team result.
 Students will learn to encourage and to push one another to receive the best result possible.

Autonomy

 Students will learn how to manage their time, as the course requires a lot of self-study, prep and wrap-up time.

Content

- Introduction to international accounting/IFRS
- 2. Financial Statement Analysis
 - 2.1 Income Statement Analysis
 - 2.2 Balance sheet and leverage ratios
 - 2.3 Cash flow statement analysis
 - 2.4 Rates of return and profitability analysis
- 3. Company valuation
 - 3.1 Intrinsic valuation/discounted cashflow valuation
 - 3.2 Comparable valuation/multiples

Compulsory literature

- tba



Management Accounting

Module name Management Accounting			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts		
Module responsible(s) Prof. Dr. rer. pol. Mike Steglich			
As of 2022-09-20	Language English		
Type Specialization	CP according to ECTS 5		
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4

Recommended prerequisites

Management and Cost Accounting, Financial Accounting, Production and Logistics, Mathematics

Special regulations

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	88,0 h	0,0 h	2,0 h	150 h



Management Accounting

Learning objectives

Knowledge

 Students will gain a thorough understanding of Management Accounting, operative planning and control tools and cost management systems

Skills

 Students will be able to plan and to evaluate short-term oriented projects, products, programmes, etc. and to analyse the variances of planned and actual key figures (especially sales, costs) to coordinate departments, companies or subsidiary.

Students will be able to create and use cost management tools like target costing, life cycle costing, process-based costing to plan, direct and control the long-term oriented cost situation of a company.

Social

 The students are able to develop their own solutions for decision problems in dialogue with other students and to present the results adequately.

Autonomy

 The students are able to independently define goals, independently choose methods for solving a problem and analyse and interpret their own solutions.



Management Accounting

Content

- 1. Introduction to Management Accounting
 - 1.1 Introduction to Accounting
 - 1.2 Definition and characteristics of Management Accounting
- 2. Management Accounting for planning and control of operations
 - 2.1 Operational Planning and Budgeting
 - 2.1.1 Introduction to Planning and Budgeting
 - 2.1.2 Master Budget
 - 2.1.3 Flexible Budgets
 - 2.2 Decision-making
 - 2.2.1 Introduction to decision theory
 - 2.2.2 Decisions under uncertainty
 - 2.2.3 Relevant costs and sales revenues for decision-making
 - 2.2.4 Selected decisions for operational processes
 - 2.3 Operational Control
 - 2.3.1 Characteristics of Operational Control
 - 2.3.2 Variance analysis for sales revenues and costs
 - 2.4 Performance Measurement
- 3. Management Accounting and Cost Management
 - 3.1 Introduction to Cost Management
 - 3.2 Selected Cost Management tools
 - 3.2.1 Contribution Margin Analysis
 - 3.2.2 Life cycle costing
 - 3.2.3 Target costing
 - 3.2.4 Process-based costing



Management Accounting

Compulsory literature

- Drury, C., 2019. Management Accounting for Business, 7th ed., Â Cengage.
- Hillier, F.S., Lieberman, G.J., 2015. Introduction to Operations Research, 10th ed., McGraw-Hill.
- Drury, C., 2018. Management and Cost Accounting, 10th ed., Â Cengage.
- Datar, S.M., Rajan, M.V., 2018. Horngren's Cost Accounting A Managerial Emphasis, 16th ed.,
 Pearson.
- Charifzadeh, M., Taschner, A., 2017. Management Accounting and Control Tools and Concepts in a Central European Context, Wiley.
- Bermúdez, J.L., 2009. Decision Theory and Rationality, Oxford University Press.
- Brewer, P.V., Garrisson, R.H., Noreen, E.W., 2019. Introduction to Managerial Accounting,8th ed.,
 McGraw-Hill Education.
- Zimmerman, J.L., 2017. Accounting for Decision Making and Control, 9th ed., McGraw-Hill Education.
- Seal, W., Rohde, C., Garrisson, R.H., Noreen, E.W., 2019, Management Accounting, 6th ed.,
 McGraw-Hill Education.
- Robert S. Kaplan and David P. Norton, 1996. Using the Balanced Scorecard as a Strategic Management System, Harvard Business Review.



The Law of International Business Transactions I

Module name The Law of International Business Transactions I					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. rer. pol. Christian Hederer & Prof. Dr. iur. Dietmar Baetge					
As of Language English					
Type CP according to ECTS Specialization 5					
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

Basics of private and public law; basics of economics

Special regulations

The module is part of the curriculum for the specialization "International Trade and Investment". The modules "International Trade: Economics, Politics, Law I" and "The Law of International Business Transactions I" will be co-taught in an integrated interdisciplinary fashion. Therefore, their descriptions correspond.

Workload breakdown				
Presence 60,0 h	Self-study 88,0 h	Projects 0,0 h	Exam 2,0 h	Total 150 h
,	,	,	,	



The Law of International Business Transactions I

Learning objectives

Knowledge

- Students know ...
- ... the basic meaning and content of globalisation;
- ... theoretical approaches to globalisation and trade from an economic and political perspective;
- ... the scope and character of different legal sources relating to international business transactions;
- ... the contribution of international trade to growth and sustainable development and its economic and legal-operational implications for international corporations;
- ... the structure of the global financial and exchange rate system and its implications for finance, banking, and economic stability.

Skills

- Students are able to ...
- ... participate, and take theory-based positions, in critical discussions on globalisation;
- ... apply and assess the importance of rules related to Corporate Social Responsibility in international trade, and to recognize the broader social and environmental consequences of business decisions in an international context;
- apply and assess the importance of different standards related to international trade in various fields;
- ... assess the role of different finance and exchange rate regimes for international business;
- ... retrieve, organise, and assess relevant data from different sources;
- ... read and assess primary economic and legal sources on international trade and investment.

Social

- Students are able to ...
- ... resolve differences and organize teamwork effectively, and taking into account intercultural differences;
- ... communicate complex legal and economic issues in international trade to a broader audience (business, stakeholders).

Autonomy

- Students are able to ...
- ... familarize themselves quickly with complex economic and legal issues in international trade, including relevant research;
- ... work out smaller case studies on international business taking into account legal as well as economic perspectives.



The Law of International Business Transactions I

Content

- 1. Globalization and World Trade
 - 1.1 Globalization concept and background
 - 1.2 History of the world trade order in a nutshell
 - 1.3 Traditional and new trade theories in economics: from comparative advantage to new trade paradigms
 - 1.4 The political economy of international trade relations
 - 1.5 International competition policy and trade policy: two sides of the same coin?
- 2. Growth and Sustainable Development
 - 2.1 The role of international trade and investment for growth and sustainable development
 - 2.2 UN Global Compact, OECD Guidelines for Multinational Enterprises and the social responsibility of international corporations
 - 2.3 Corporate accountability in supply chains
 - 2.4 International standards, with a focus on labor, environment, and intellectual property rights
- 3. Basics of international finance and exchange rate regimes
 - 3.1 History in a nutshell: Bretton Woods and beyond
 - 3.2 Global Financial Institutions: International Monetary Fund, World Bank, Bank for International Settlements
 - 3.3 The Basle Framework and the regulation of the international banking system
 - 3.4 Exchange rate regimes and currency crises

Compulsory literature

tba



International Trade: Economics, Politics, Law I

Module name International Trade: Economics, Politics, Law I						
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts						
Module responsible(s) Prof. Dr. rer. pol. Christian Hederer & Prof. Dr. iur. Dietmar Baetge						
As of Language 2022-09-20 English						
Type CP according to ECTS Specialization 5						
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4			

Recommended prerequisites

Basics of private and public law; basics of economics

Special regulations

The module is part of the curriculum for the specialization "International Trade and Investment". The modules "International Trade: Economics, Politics, Law I" and "The Law of International Business Transactions I" will be co-taught in an integrated interdisciplinary fashion. Therefore, their descriptions correspond.

Workload breakdown				
Presence 60,0 h	Self-study 88,0 h	Projects 0,0 h	Exam 2,0 h	Total 150 h
,	,	,	,	



International Trade: Economics, Politics, Law I

Learning objectives

Knowledge

- Students know ...
- ... the basic meaning and content of globalisation;
- ... theoretical approaches to globalisation and trade from an economic and political perspective;
- ... the scope and character of different legal sources relating to international business transactions;
- ... the contribution of international trade to growth and sustainable development and its economic and legal-operational implications for international corporations;
- ... the structure of the global financial and exchange rate system and its implications for finance, banking, and economic stability.

Skills

- Students are able to ...
- ... participate, and take theory-based positions, in critical discussions on globalisation;
- ... apply and assess the importance of rules related to Corporate Social Responsibility in international trade, and to recognize the broader social and environmental consequences of business decisions in an international context;
- ... apply and assess the importance of different standards related to international trade in various fields;
- ... assess the role of different finance and exchange rate regimes for international business;
- ... retrieve, organise, and assess relevant data from different sources;
- ... read and assess primary economic and legal sources on international trade and investment.

Social

- Students are able to ...
- ... resolve differences and organize teamwork effectively, and taking into account intercultural differences;
- ... communicate complex legal and economic issues in international trade to a broader audience (business, stakeholders).

Autonomy

- Students are able to ...
- ... familarize themselves quickly with complex economic and legal issues in international trade, including relevant research;
- ... work out smaller case studies on international business taking into account legal as well as economic perspectives.



International Trade: Economics, Politics, Law I

Content

- 1. Globalization and World Trade
 - 1.1 Globalization concept and background
 - 1.2 History of the world trade order in a nutshell
 - 1.3 Traditional and new trade theories in economics: from comparative advantage to new trade paradigms
 - 1.4 The political economy of international trade relations
 - 1.5 International competition policy and trade policy: two sides of the same coin?
- 2. Growth and Sustainable Development
 - 2.1 The role of international trade and investment for growth and sustainable development
 - 2.2 UN Global Compact, OECD Guidelines for Multinational Enterprises and the social responsibility of international corporations
 - 2.3 Corporate accountability in supply chains
 - 2.4 International standards, with a focus on labor, environment, and intellectual property rights
- 3. Basics of international finance and exchange rate regimes
 - 3.1 History in a nutshell: Bretton Woods and beyond
 - 3.2 Global Financial Institutions: International Monetary Fund, World Bank, Bank for International Settlements
 - 3.3 The Basle Framework and the regulation of the international banking system
 - 3.4 Exchange rate regimes and currency crises

Compulsory literature

tba



Fallstudie - IT Consulting

Module name Fallstudie - IT Consulting				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Ralf Szymanski				
As of 2022-09-22	Language German			
Type CP according to ECTS Specialization 5				
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 2 / 0 / 2 / 0 / 0	

Recommended prerequisites allgemeine BWL	
Special regulations	

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	88,0 h	0,0 h	2,0 h	150 h



Fallstudie - IT Consulting

Learning objectives

Knowledge

- Die Studierenden kennen allgemeine Kenntnisse des Personalmanagements und einfache Konzepte zur computergestützten Planung - insbesondere einer Tabellenkalkulationssoftware.
- Sie lernen spezifische Methoden der Personaleinsatzplanung für unterschiedliche Aufgabenstellungen kennen.
- Sie sind in der Lage Vor- und Nachteile zu beschreiben. Daraus abgeleitet k\u00f6nnen sie Konzepte sinnvoller IT-Strategien (aus betriebswirtschaftliche Sicht) bewerten.

Skills

- Die Studierenden k\u00f6nnen aus einer gegebenen Problemstellung herauspassende IT-Anforderungen auf abstrakter Ebene fachlich korrekt formulieren und somit ein passendes IT-Konzept erarbeiten bzw. bestehende Konzepte bewerten.
- Sie erkennen IT-Potenziale und k\u00f6nnen L\u00f6sungsans\u00e4tze f\u00fcr konkrete Anwendungsf\u00e4lle konzipieren.
- Die Studierenden k\u00f6nnen aus einer gegebenen Problemstellung f\u00fcr eine Personaleinsatzplanung fachlich korrekt formulieren. Eine bestehende Ausgangssituation sind Schwachstellen und Verbesserungspotentiale zu identifizieren und auch individuelle Pr\u00e4ferenzen zu erfassen und zu ber\u00fccksichtigen. Auch sind alternative L\u00f6sungsans\u00e4tze zu konzipieren.

Social

 Im Rahmen von Gruppenarbeiten lernen die Studierenden sich in kleinen Team selbstständig zu organisieren und in verschiedenen Rollen ihre Ziele zu erreichen. Die Studierenden können ihre Arbeitsergebnisse argumentativ vertreten und weiterentwickeln.

Autonomy

 Die Studierenden sind in der Lage, sich aktiv in eine Gruppe einzubringen und in der Unterrichtsdiskussion Inhalte adäquat zu kommunizieren. Sie können Aufgabenstellungen im Team diskutieren und lösen. Sie können eigene Ergebnisse vor der Gruppe präsentieren und auf Nachfragen angemessen reagieren.

Die Studierenden sind in der Lage, sich Lern- und Arbeitsziele selbst zu setzen und diese zu realisieren. Sie können die eigenen Kenntnisse mit den gesetzten Lernzielen vergleichen und ggf. notwendige Schritte einleiten wie z.B. Lernberatung nachfragen.

Content

- 1. Techniken der operativen computergestützten Planung.
- 2. Modellierung von Personaleinsatzplänen unter Berücksichtigung individueller Präferenzen.
- 3. ausgewählte Szenarios der Planungsmöglichkeiten im Bereich des Personaleinsatzplanung im Schichtdienst werden als Softwareprototyp erstellt und die unterschiedlichen Lösungen sind zu evaluieren. Entsprechende Kennzahlen sind vorab zu erstellen.

Compulsory literature

Vorlesungsunterlagen



Fallstudie - IT Consulting

Suggested literature

- wird in der Veranstaltung bekannt gegeben



Managementsysteme

Module name Managementsysteme					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. rer. nat. Alexander Lübbe					
As of Language German					
Type CP according to ECTS Specialization 5					
Study type Full time	Semester 4	SWS 4	L / E / L / P / S 2 / 0 / 2 / 0 / 0		

Recommended prerequisites

Grundlagen BWL, Grundlagen des Projekt- und Prozessmanagements

Special regulations

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	80,0 h	0,0 h	10,0 h	150 h



Managementsysteme

Learning objectives

Knowledge

 Studierende lernen verschiedene Managementsysteme zur Unternehmensentwicklung und steuerung sowie Anwendungsszenarien aus konkreten Unternehmen kennen.

Skills

- Studierende k\u00f6nnen sich selbstst\u00e4ndig Literatur erarbeiten, Informationen aufbereiten, pr\u00e4sentieren und strukturiert die wesentlich Inhalte f\u00fcr eine Zielgruppe aufarbeiten.
- Studierende können direkten Unternehmenskontakt herstellen und für Ihre Arbeit nutzen.

Social

- Studierende bearbeiten Themen in 2er Gruppen.
- Studierende lernen Informationen zielgruppengerecht aufzuarbeiten.
- Studierende lernen Präsentationen zu halten.
- Studierende lernen Feedback zu geben und anzunehmen.

Autonomy

Studierende erarbeiten sich Inhalte zum Thema durch Selbstständige Recherche.

Content

- 1. Phase1: Themen werden auf Basis von Literaturrecherche vorbereitet & präsentiert. Offen gebliebene Fragen werden gesammelt.
- 2. Phase2: Mindestens eine Organisation wird identifiziert, die das bearbeitete Thema selbst bei sich nutzt. Diese Organisation wird mit den offenen Fragen interviewt.
- 3. Phase3: Mini-Präsentation zu den offen gebliebenen Fragen + Ausarbeitung zum Thema
- 4. Die konkrete Themenliste wird am Anfang des Semesters bekanntgegeben. Themen können beispielsweise umfassen:

Umweltmanagement (ISO 14001),

Energiemanagement (ISO 50001),

Risikomanagement (ISO 31000),

Qualitätsmanagement (ISO 9001),

Nachhaltigkeitsmanagement (ISO 26001),

Arbeitsschutzmanagement (ISO 45001),

Informationssicherheitsmanagement (ISO 27001).

5. Für ein besseres Gesamtbild können zudem kontextgebene Themen vergeben werden, bspw. EFQM, Six Sigma und Lean Management, Standardisierungsverfahren (vom Thema zur DIN und ISO), integrierte Managementsysteme, Normen/Zertifikate ...), Zertifizierung nach Normen, Integrierte Managementsysteme (IMS)

Compulsory literature



European Law

Module name European Law					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. jur. Stefan Strassner					
As of 2022-08-03	Language -08-03 German				
Type CP according to ECTS Compulsory 5					
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 2 / 2 / 0 / 0 / 0		

Recommended prerequisites no no	
Special regulations	

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	88,0 h	0,0 h	2,0 h	150 h



European Law

Learning objectives

Knowledge

The aim of this course is to familiarize with the rules coming from the primary and secondary EU
 law which are of fundamental importance for the ecnomic and legal system in Germany.

Skills

 The students know the possibilities and freedoms that EU law gives its citizens and compagnies in the context of economic activities.

Social

The students learn which rights and obligations are coming from the EU Law. For example, they
know about the employers' obligation to protect the employees against discrimination.

Autonomy

 Students are independently able to understand basic legal issues and to solve legal cases in the field of European business law by using the appropriate provisions of the primary and secondary EU Law.

Content

- 1. Introduction
- European law in a narrow and broad sense
- Origin and Development of the European Communities
- 4. Entry into and exit from the Communities (EAEC and EU)
- 5. The enlargement
- 6. The reform treaties
- The institutional frame of EU Law
- 8. The legal sources of EU Law
- 9. Primary law
- 10. Secondary law
- 11. The legislative procedure
- 12. Legal protection by the courts
- 13. The fundamental freedoms of the TFEU
- 14. Free movement of goods
- 15. Free movement of workers
- 16. Freedom of establishment
- 17. Freedom of establishment
- 18. The EU competition rules

Compulsory literature



European Law



Module name International Strategies in Theory and Practice II			
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of A	rts	
Module responsible(s) Prof. Dr. rer. pol. Sandra Haas, MBA Martin Bradb	eer & Prof. Dr. re	r. pol. Christia	ın Hederer
As of 2022-08-03	Language German		
Type Compulsory	CP according	g to ECTS	
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4
Recommended prerequisites			
Special regulations			
Workload breakdown			

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	20,0 h	68,0 h	2,0 h	150 h



Learning objectives

Knowledge

- Students possess knowledge in the following fields: 1. basic problem areas of going & being international in general and in different functional units of the company (in combination with a professional specialization) 2. planning and planning processes of internationalization activities.
- Students possess advanced English language skills in all relevant areas of international companies.

Skills

- Based on country analyses, realistic questions/&problems corresponding to the level of study are solved for the management of international markets within the framework of a project team. In combination with a subject-specific specialization, fundamental, subject-specific proposals for action can be developed. (=Subject-related competencies)
- Students are equipped with a scientific and systematic way of working. This is characterized by the use of partly interdisciplinary approaches, models and systematic knowledge. (= scientific approach)
- Students can search for and evaluate data, information and digital content, assess the relevance of the source and its content. They possess skills to store, manage and organize digital data, information and content. (=Digital competencies)

Social

- Students communicate (orally & in writing) with other subject representatives as well as non-subject internal /external contacts to responsibly solve a task. You apply English skills very well in word & writing// Level: C1 (final level) (=communication skills).
- Students use digital technologies to interact, communicate, and collaborate with an awareness of cultural and generational diversity (=digital competencies).
- Students demonstrate a high level of teamwork skills and strong intercultural competencies in the context of team-based project work. (=team ability)
- Students adhere to rules and agreements they have made with others. Others can rely on their own statements that tasks will be completed in the promised quality. (=reliability)
- Students know and understand the differences of cultures and approach them with respect and tolerance. They know and understand that different political, economic and social views influence thinking. They respect other values and opinions. (=openness to the world/tolerance)

Autonomy

- Students can adapt habitual thinking and actions to new changing situations, as well as accept new tasks & challenges. (=flexibility)
- Students complete work assignments conscientiously, thoroughly, completely and reliably. In doing so, they maintain an overview, pay particular attention to orderly documents and to the documentation of processes and important details. (=carefulness)
- Students critically reflect on their professional actions in relation to societal/global expectations and consequences.



- 1. The specialization International Management in European Context prepares students for work in an international environment by developing appropriate general skills. The two-semester interdisciplinary module International Strategies in Theory & Practice is designed to prepare students to understand international business situations in the context of existing local, European & international contexts, to plan internationalization strategies and to apply theoretical knowledge to solve practical problems.
 - The module International Strategies in Theory & Practice I (4th sem.) focuses on teaching basic application-related knowledge & skills for internationalizing business activities. The module "International Strategies in Theory & Practice II" (5th sem.) characterizes an interdisciplinary project module. In both modules, Content & Language Integrated Learning is applied and takes place in the team teaching format (specialist lecturer in management & specialist lecturer in English)
- 2. International Strategies in Theory & Practice I (management-related content)
 - 2.1 Globalizing Business: Why do companies engage in international business? Students will outline factors for success/ failure of doing business abroad on a basic level. Besides, concepts of International Business and Global Business will be explained.
 - 2.2 Leveraging Resources & Capabilities: From the resourced-based perspective students will learn how to identify and use value-adding resources.
 - 2.3 Strategic Planning Process: In this section, we will look at the planning and control process as a method for companies to define how they will achieve their current and future strategic objectives. By doing so, students will be able to carry out assigned project work.
 - 2.4 Entering foreign markets: Here challenges of going international will be elaborated. Having characterized specific problem areas of companies going abroad, students learn how to identify location-specific advantages and will be introduced to various market entry strategies.
 - 2.5 Growing & Internationalizing the Entrepreneurial firm: The chapter outlines international strategies for small & medium sized enterprises.
 - 2.6 Managing around the World: This session characterizes a multifaceted unit covering topics on "Being an International organization".
- 3. International Strategies in Theory & Practice I (language-related content)
 General Focus within International Strategies: Students will work on a wide range of demanding, long texts to identify not only explicit but also implicit meaning. Regarding oral skills, there will be work on fluency and spontaneity and the ability to use language flexibly and effectively for both academic and professional purposes. Students will work on producing clear, well-structured, detailed text on complex subjects, showing controlled use of organisational patterns, connectors and cohesive devices. This will all be centred on the topics outlined in Points 1 and 3.
 - 3.1 Reading: Reading skills, strategies and lexical work to enable students to read longer texts. This will include scanning quickly through long and complex texts to locate relevant details and to identify if the text is worth closer study.
 - 3.2 Speaking: Focus on fluency and spontaneity. Special focus on the language and cultural aspects of:

 o Meetings chairing and participating in meetings, arguing a formal position convincingly, responding to questions and comments and answering complex lines of counter argument fluently, spontaneously and appropriately



- o Presentations: Giving clear, well-structured presentations of a complex subject, expanding and supporting points of view at some length with subsidiary points, reasons and relevant examples. Handling interjections well, responding spontaneously and almost effortlessly.
- 3.3 Listening: Listening strategies to understand a range of different accents and Englishes
- 3.4 Writing: Writing clear, well-structured texts of complex subjects, underlining the relevant salient issues, expanding and supporting points of view at some length with subsidiary points, reasons and relevant examples and concluding appropriately.
- 4. International Strategies in Theory & Practice II: At its core of the module is a foreign market entry strategy for one firm in one region. This will include management and intercultural dimensions, and include research, analysis, and an actual plan ready for implementation. The project will be developed continuously with feedback by your instructors and group feedback. Depending on the project task, your instructors will give project-related input-sessions. All project work will also be monitored regarding language use and feedback given by the language instructors.

Compulsory literature

Mike W. Peng: Global, Global Business, Cengage, latest edition.

- Please refer also to the reference list presented in the learning materials & learning platform.
- Michael R. Czinkota et al: International Business, WILEY, latest edition.
- John Daniels, Lee Radebaugh, Daniel Sullivan: International Business, Pearson, latest edition.
- Svend Hollensen: Global Marketing, Pearson, latest edition.



International and Institutional Economics II

Module name International and Institutional Economics II					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	5			
Module responsible(s) Prof. Dr. rer. pol. Sandra Haas, MBA Martin Bradbee	er & Prof. Dr. rer.	pol. Christian Hed	derer		
As of 2022-08-03	Language German				
Type Compulsory	CP according t	o ECTS			
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

International and Institutional Economics I; International Strategy in Theory and Practice I

Special regulations

The module is held in joint co-operation with "International Strategy in Theory and Practice II".

Presence Self-study Projects Exam Total 60,0 h 88,0 h 0,0 h 2,0 h 150 h	Workload break	down			
60,0 h 88,0 h 0,0 h 2,0 h 150 h	Presence	Self-study	Projects	Exam	Total
	60,0 h	88,0 h	0,0 h	2,0 h	150 h



International and Institutional Economics II

Learning objectives

Knowledge

- Students have an overview knowledge of economic, political and legal determinants of international trade and investment flows, and their implications on international business...
- Students know the basics of exchange rate economics and the corresponding business strategies addressing exchange rate risk.
- Students know basic theories of economic growth and development, including their implications for global business strategies.

Skills

- Students are able to develop theory-based assessments of target countries / locations for exports and Foreign Direct Investment,
- Students are able to develop basic hedging strategies against foreign exchange risk.
- Students are able to assess countries with respect to their prospects for economic growth.
- Students can apply basic rules of Corporate Social Responsibility to business strategy.

Social

See "International Strategy in Theory and Practice I"

Autonomy

See "International Strategy in Theory and Practice I"

Content

- 1. The specialization International Management in European Context prepares students for tasks in an international environment by developing appropriate general skills. The two-semester interdisciplinary module "International and Institutional Economics" provides students with a broad understanding of the key framework conditions of international business strategies, including institutional analysis on both country and international level, comprehensive country comparisons, and a business-oriented analysis of international trade, investment, and financial flows.
- 2. International trade and the export decision
 - 2.1 Economic theories of international trade
 - 2.2 Domestic politics of international trade
 - 2.3 Introduction to the WTO and regional trade agreements
- 3. International investment and the investment decision
 - 3.1 Economic, business and political perspectives on Foreign Direct Investment
 - 3.2 Introduction to international investment protection
- 4. Exchange rates, exchange rate fluctuations and hedging strategies
- 5. Economic growth: causes, prospects, implications for international business
- 6. Introduction to Corporate Social Responsibility



International and Institutional Economics II

Compulsory literature - tba	
Suggested literature	



Team Developement and Coaching II

Module name Team Developen	nent and Coach	ing II			
Degree course			Degree		
European Busine	ess Managemer	nt (Option 1:	Bachelor of A	ırts	
Semester abroad + 10 weeks Internship)					
Module responsi					
	510IU				
As of			Language		
2022-08-03			German		
Туре			CP according	g to ECTS	
Compulsory			3		
Study type			Semester	SWS	L/E/L/P/S
Full time			5	2	0,0,0,0,2
_					
5					
Recommended p	prerequisites				
Special regulation	ons				
Workload breakd	down				
Presence	Self-study	Projects	Exam	Total	
0,0 h	0,0 h	0,0 h	0,0 h	0 h	
Learning objecti Knowledge	ves				
ee a ge					
Skills					
Social					
Autonomy					
Content					
Compulsory liter	ature				
Suggested litera	ture				



Projektmodul - Webanalytics and eHRM

Module name Projektmodul - Webanalytics and eHRM						
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Ar	Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. nat. Rainer Stollhoff, Prof. Dr. rer. po	I. Sandra Haas & I	Prof. Dr. rer. p	ol. Marc Roedenbeck			
As of 2022-09-20	Language English					
Type Specialization	CP according to ECTS 5					
Study type Full time	Semester 5	SWS	L / E / L / P / S 0 / 0 / 0 / 0 / 4			

Recommended prerequisites

Human Resource Management & Organizational Design, Introduction to Marketing

Special regulations

The module is part of the specialization Marketing and HR Analytics, students should be well versed in the topics covered in the modules Webanalytics and eHRM I, II as well as Data Mining and Analytics.

Presence Self-study Projects Exam Total 60,0 h 90,0 h 0,0 h 150 h	Workload brea	akdown				
60,0 h 0,0 h 90,0 h 150 h	Presence	Self-study	Projects	Exam	Total	
	60,0 h	0,0 h	90,0 h	0,0 h	150 h	



Projektmodul - Webanalytics and eHRM

Learning objectives

Knowledge

Skills

- Students can formulate requirements for the process of data analysis for a specific project, identify and safely integrate or apply suitable data sources and procedures, as well as interpret the results of the analysis, critically reflect on them and communicate them in a way that is appropriate for the target group.
- Methodological competencies: Students design and implement project plans, schedules and reports. To work on complex practical problems in the field of Web and/or HR analytics, they apply learned methods, draw back on theories and models discussed, work systematically and make decisions taking different facets into account.
- Managerial competencies: Students create and conduct their own analysis in the field of Web and/or HR Analytics to develop strategic recommendations for action. Students practice thinking in systems and processes and they demonstrate junior entrepreneurial, solution-oriented and innovative thinking and acting.

Social

- Communication skills: Students formulate subject-specific and factual solutions to problems within their actions and can justify these in discourse with theoretically and methodologically sound argumentation. They can prepare and present analysis results in reports in such a way that they are also comprehensible to people outside the subject area.
- Ability to work in teams: Students work successfully in (interdisciplinary) teams and are able to take into account the different views and interests of other interests of others involved.

Autonomy

- Flexibility: Students can adapt habitual thinking and actions to new changing situations, as well as take on new tasks & challenges.
- Creativity: Students are eager to experiment and willing to break new ground. They can develop unconventional, unusual new ideas and implement them accordingly. They are imaginative and like to try out new things.
- Commitment: Students show the personal attitude to act with full commitment (e.g. to work actively, emphatically and with largely unreserved commitment for common goals).
- Responsibility: Students possess the ability & willingness to contribute in a self-directed manner to the design of processes involving potential consequences.

Content

- Students apply the competencies acquired in the in-depth studies and generate "real" professional experience accompanied by a teacher. Within the framework of a defined project goal, the students work in a team to develop an approach coordinated with project participants and clients as well as strategic recommendations for action.
 - Depending on the content of the project, it may be necessary to deepen the teaching content from previous teaching/learning units. The methodological competencies of project management and scientific work acquired in the basic studies are applied to a complex, close to "real-life" task.



Projektmodul - Webanalytics and eHRM

Compulsory literature

- Depending on the content of the project, relevant literature will be provided on the learning plattform.
- Edwards MR & Edwards K (2019): Predictive HR Analytics Mastering the HR Metric.
 KoganPage: London.



Module name Webanalytics and eHRM II					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	3			
Module responsible(s) Prof. Dr. rer. pol. Sandra Haas, Prof. Dr. rer. pol. Ma	rc Roedenbeck &	Prof. Dr. jur. Stel	fan Strassner		
As of 2022-09-20	Language English				
Type Specialization	CP according to 5	D ECTS			
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

Human Resources and Organizational Design, Introduction to Marketing Basics of Web Analytics and eHRM, Data Mining and Analytics

Special regulations

The module is part of the specialization Marketing and HR Analytics, students should be well versed in the topics covered in the modules Webanalytics and eHRM I as well as Data Mining and Analytics.

Presence Self-study Projects Exam Total	
Tresence Sen-study Projects Exam	
60,0 h 30,0 h 60,0 h 0,0 h 150 h	



Learning objectives

Knowledge

- WEB ANALYTICS: Students know which metrics and measurement values are relevant in the context of the specified objectives. They can define corresponding KPIs and configure them in Google Analytics (basic level). They know possibilities and limitations of Google Analytics as well as recommended actions for efficient work with Google Analytics. Students know how to install and set up Google Analytics.
- eHRM: In the context of different e-HRM cases (diversity, surveys, turnover, performance),
 students are able to name the measures and methods of analysis to be used.

Skills

- WEB ANALYTICS: Students are able to use the reporting functions of Google Analytics correctly
 depending on the question and to carry out further investigations on the basis of data obtained
 and evaluations (basic level). They can check the degree of target achievement and identify
 weaknesses and optimization potential (derive recommendations for action).
- eHRM: Students are able to carry out an import of datasets, to implement and run different data analysis and to evaluate the outcome in relation to questions of the e-HRM cases and to derive recommendations for strategic HRM actions
- Legal competence: When planning data analyses, students can recognise where there are obstacles under data protection law and react at an early stage.

Social

 Communication skills: Students formulate subject-specific and factual solutions to problems within their actions and can justify these in discourse with theoretically and methodologically sound argumentation. They can prepare and present analysis results in reports in such a way that they are also comprehensible to people outside the subject area.

Autonomy

- Flexibility: Students can adapt habitual thinking and actions to new changing situations, as well as take on new tasks & challenges.
- Analytical skills: Students develop their critical-relational, contextual analytical skills (such as in the use of multiple metrics, data collection and storage, and data analysis and presentation).
- Diligence: Students complete work assignments conscientiously, thoroughly, completely, and reliably. In doing so, they maintain an overview, paying particular attention to orderly records and documentation of procedures and important details.
- Students develop autodidactic competencies (learning to learn, independent use of new educational media, responsibility for their own educational process, education for education).



Content

- 1. The specialization Marketing & HRM Analytics is an interdisciplinary specialization that combines the disciplines of Marketing, HRM, IT, quantitative methods and law and thus prepares students for current labor market requirements. Modules of the 5th semester focus on the application of the acquired knowledge.
- 2. WEB ANALYTICS: In this part of the module, the main methods and analyses of Google Analytics as well as the selection, introduction and operational use of Google Analytics are addressed.
 - 2.1 GOOGLE ANALYTICS IN THEORY: Google Analytics features// Functionality of Google Analytics incl. possibilities and limitations// Report layout of Google Analytics (key figures, data sheets and reportings)// Definition of goals and target funnels// Efficiently working with Google Analytics

2.2 GOOGLE ANALYTICS IN PRACTICE

- 2.2.1 Google Analytics reports (dashboard view, top reports, \$index, impact of sampling on reports and interpretation)
- 2.2.2 Installing and setting up Google Analytics
- 2.2.3 Case Study Work:
 - o Define goals and target funnels in Google Analytics
 - o Extract relevant information
 - o Deploying reporting features based on the question at hand
 - o Creating reports
 - o Evaluate results, identify weaknesses & discuss possible solutions

3. eHRM

- 3.1 Diversity Analytics (Frequencies, Descriptive, tests of differences between groups / association)
- 3.2 Employee Attitude Surveys (Reliability & Pricipal Component Analysis)
- 3.3 Predicting Employee Turnover (ANOVA, Prediction)
- 3.4 Predicting Employee Performance (Regression, Multivariate Regression, Mediator / Moderator)
- 3.5 Advanced HR Analytics (Multi-Level Modeling, Curvlinear Relationships)
- 4. The question of whether a data analysis be it in the context of Webanalytics or eHRM complies with the law is primarily answered by the General Data Protection Regulation (GDPR), if the analysis concerns "personal data" and their "processing". Personal data means any information relating to an identified or identifiable natural person. Processing means any operation or set of operations which is performed on personal data or on sets of personal data, whether or not by automated means, such as collection, recording, organisation, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclo-sure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction.

The explanation of the GDPR and its relevant rules for data analysis is an essential content of the module.



Compulsory literature

The digital library of the TH Wildau provides students with the legal database "Beck-Online". This
gives students access to legal handbooks and commentaries on the GDPR (in German).

- Google Analytics YouTube Channel
- Official Blog Google Marketing Platform: https://www.blog.google/products/marketingplatform/360/
- For the google analytics part, current literature references are provided on the learning platform.
- Edwards MR & Edwards K (2019): Predictive HR Analytics Mastering the HR Metric.
 KoganPage: London.



FACT-Project

Module name FACT-Project					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts	8			
Module responsible(s) Prof. Dr. rer. pol. Mike Steglich, Prof. Dr. rer. pol. Ver	erena Klapschus & Prof. Dr. rer. pol. Stefan Trencsik				
As of 2022-09-20	Language English				
Type Specialization	CP according to ECTS 5				
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

Good knowledge of quantitative methods Specialization FACT (international)

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	30,0 h	60,0 h	0,0 h	150 h



FACT-Project

Learning objectives

Knowledge

 Students have an in-depth knowledge in the areas of Finance, Accounting, Controlling & Technology.

Skills

- Students are able to apply, link, and extent their knowledge from previous "FACT (international)" modules
- Students are able to apply their technical knowledge in practical case study (e.g. excel modelling, programming, data analysis).
- Students are able to present their results professionally in presentations and reports.

Social

- Students are able to discuss problems and solutions within a team.
- Students are able to understand and respect the perception, the way of thinking and acting from persons with different social and cultural backgrounds.

Autonomy

Students are able to develop solutions independently.

Content

- 1. Case studies in finance
- 2. Case studies in financial statements & valuation
- 3. Case studies in controlling

Compulsory literature

tba



Corporate Finance

Module name Corporate Finance				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts			
Module responsible(s) Prof. Dr. rer. pol. Stefan Trencsik				
As of 2022-09-20	Language English			
Type Specialization	CP according to ECTS 5			
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4	

Recommended prerequisites
Some concepts require the use of MS Excel.
Special regulations

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
60,0 h	88,5 h	0,0 h	1,5 h	150 h
		1		



Corporate Finance

Learning objectives

Knowledge

- Students are able to describe and evaluate the different financing alternatives and the associated processes involve
- Students are able to critically assess theoretical and empirical developments in capital structure topics and relate their findings to the contemporary business environment
- Students are able to critically evaluate theoretical and empirical aspects in dividend policy research, and to communicate findings effectively

Skills

- Students are able to critically discuss the main goals of a corporation, the impact of "short-termism" and responsible long-term value maximization.
- Students are able to assess an organisations financing needs and advise on an appropriate capital structure
- Students are able to examine and discuss the key issues related to dividend policy and their implications for the value of the firm

Social

- Students develop teamwork and presentation skills in debating discussion topics and producing team solutions to problems
- Students will develop awareness of all the interaction of finance and societal issues

Autonomy

- The self-preparation of the students for the lecture, facilitates the ability to manage themselves and their time in a more effective and efficient way
- Students will be able to solve problems in a structured way by analyzing complex financial problems

Content

- 1. Introduction
- 2. Optimal Capital Structure
- 3. Long-Term Financing
- 4. Short-Term Financing
- 5. Optimal Payout Policy

Compulsory literature

- Berk/DeMarzo (2020), Corporate Finance, 5th Global Edition
- Brealey/Myers/Allen (2019), International Student Edition of Principles of Corporate Finance, 13th
 Edition
- Hillier/Ross/Westerfield/Jaffe/Jordan (2021), Corporate Finance, 4th European Edition
- Damodoran, (2014), Applied Corporate Finance, Fourth Edition



Corporate Finance

Suggested literature

- Benninga (2014), Financial Modeling, Fourth Edition



International Trade: Economics, Politics, Law II

Module name International Trade: Economics, Politics, Law II				
Degree course European Business Management (Option 1: Bachelor of Arts Semester abroad + 10 weeks Internship)				
Module responsible(s) Prof. Dr. rer. pol. Christian Hederer & Prof. Dr. iur. Dietmar Baetge				
As of 2022-09-20	Language English			
Type Specialization	CP according to ECTS 5			
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4	

Recommended prerequisites

Special regulations

The module is part of the curriculum for the specialization "International Trade and Investment". The modules "International Trade: Economics, Politics, Law II" and "The Law of International Business Transactions II" will be co-taught in an integrated interdisciplinary fashion. Therefore, their descriptions correspond.

Workload breakdown				
Presence 60,0 h	Self-study 60,0 h	Projects 30,0 h	Exam 0,0 h	Total 150 h
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International Trade: Economics, Politics, Law II

Learning objectives

Knowledge

- Students know ...
- ... the structure and key rules of the WTO, and how to apply and enforce those rules in a business context;
- ... key rules of trade compliance and export/import control;
- ... the international investment regime and different instruments for a business enterprise to protect its international investments;
- ... the main instruments of a business enterprise to protect and enforce its international transactions and contracts.

Skills

- Students are able to ...
- ... support business enterprises in complying with, and utilizing, international rules on trade and investment;
- ... judge the suitability and use of different instruments of protecting international transactions for business enterprises;
- ... judge whether internal processes in enterprises or public institutions are in line with trade compliance rules;
- ... support the implementation of internal systems of trade compliance management and export control in corporations.

Social

- Students are able to ...
- ... resolve differences and organize teamwork effectively, and taking into account intercultural differences;
- ... communicate complex legal and economic issues in international trade to a broader audience (business, stakeholders).

Autonomy

- Students are able to ...
- ... familarize themselves quickly with complex economic and legal issues in international trade, including relevant research;
- ... study a larger-scale project in international business taking into account legal as well as economic perspectives.



International Trade: Economics, Politics, Law II

Content

- 1. Law and Economics of World Trade and the World Trade Organization
 - 1.1 Overview of WTO Institutions and Agreements
 - 1.2 Principles of the WTO: Most Favored Nation, National Treatment, and others
 - 1.3 Tariffs, quotas and nontariff barriers under the GATT
 - 1.4 International Trade in Services (GATS) and further selected WTO Agreements
 - 1.5 Regional trade agreements and free trade: threat or boon?
 - 1.6 Export and import control laws and their impact on doing business abroad
 - 1.7 Trade compliance and the mitigation of trade risks
- 2. Transnational Investment Protection and Cross-Border Enforcement of Private Claims
 - 2.1 International Investment: Economics, politics and law (overview)
 - 2.2 International Investment Agreements and the settlement of investment disputes
 - 2.3 Political Risk Insurance and other instruments to protect international transactions
 - 2.4 International Sales Agreements in a nutshell
 - 2.5 Basics of International Commercial Arbitration
- 3. International Trade and Investment: Where do we go from here?
 - 3.1 Developing countries in world trade: Do we need a fairer world trade order?
 - 3.2 China's new state capitalism as challenge to the competitive level playing field
 - 3.3 The crisis of the world trading system: is free trade dead?
 - 3.4 Implications for business

Compulsory literature

- tba



The Law of International Business Transactions II

Module name The Law of International Business Transactions II					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship) Degree Bachelor of Arts					
Module responsible(s) Prof. Dr. iur. Dietmar Baetge & Prof. Dr. rer. pol. Christian Hederer					
As of Language 2022-09-20 English					
Type CP according to ECTS Specialization 5					
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 0 / 4		

Recommended prerequisites

Special regulations

The module is part of the curriculum for the specialization "International Trade and Investment". The modules "International Trade: Economics, Politics, Law II" and "The Law of International Business Transactions II" will be co-taught in an integrated interdisciplinary fashion. Therefore, their descriptions correspond.

Workload breakd	down			
Presence	Self-study	Projects	Exam	Total 150 h
60,0 h	60,0 h	30,0 h	0,0 h	



The Law of International Business Transactions II

Learning objectives

Knowledge

- Students know ...
- ... the structure and key rules of the WTO, and how to apply and enforce those rules in a business context;
- ... key rules of trade compliance and export/import control;
- ... the international investment regime and different instruments for a business enterprise to protect its international investments;
- ... the main instruments of a business enterprise to protect and enforce its international transactions and contracts.

Skills

- Students are able to ...
- ... support business enterprises in complying with, and utilizing, international rules on trade and investment;
- ... judge the suitability and use of different instruments of protecting international transactions for business enterprises;
- ... judge whether internal processes in enterprises or public institutions are in line with trade compliance rules;
- ... support the implementation of internal systems of trade compliance management and export control in corporations.

Social

- Students are able to ...
- ... resolve differences and organize teamwork effectively, and taking into account intercultural differences;
- ... communicate complex legal and economic issues in international trade to a broader audience (business, stakeholders).

Autonomy

- Students are able to ...
- ... familarize themselves quickly with complex economic and legal issues in international trade, including relevant research;
- study a larger-scale project in international business taking into account legal as well as economic perspectives.



The Law of International Business Transactions II

Content

- 1. Law and Economics of World Trade and the World Trade Organization
 - 1.1 Overview of WTO Institutions and Agreements
 - 1.2 Principles of the WTO: Most Favored Nation, National Treatment, and others
 - 1.3 Tariffs, quotas and nontariff barriers under the GATT
 - 1.4 International Trade in Services (GATS) and further selected WTO Agreements
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- 3. International Trade and Investment: Where do we go from here?
 - 3.1 Developing countries in world trade: Do we need a fairer world trade order?
 - 3.2 China's new state capitalism as challenge to the competitive level playing field
 - 3.3 The crisis of the world trading system: is free trade dead?
 - 3.4 Implications for business

Compu	lsorv	litera	ature

- tba



Consulting Management

Module name Consulting Management					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Business Management (Option 1: Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Verena Klapschus					
As of Language 2022-03-25 German					
Type CP according to ECTS Specialization 5					
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 2 / 0 / 2 / 0 / 0		

Recommended prerequisites

Interesse an dem Berufsbild des Consultant, Spaß an projekt- und problemlösungsorientiertem Arbeiten im Team Es gibt keine Pflichtvoraussetzungen.

Special regulations

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	88,0 h	0,0 h	2,0 h	150 h



Consulting Management

Learning objectives

Knowledge

 Die Studierenden erlangen Kenntnisse über das Berufsbild des Consultants und die erfolgreiche Abwicklung von Beratungsprojekten.

Die Studierenden kennen und verstehen

- den Aufbau und die Organisation von Consultingdienstleistern,
- das strategische Agieren auf wettbewerbsintensiven Beratungsmärkten,
- professionelles Agieren im Mandantenumfeld,
- Auftrags- und Mandantenakquise,
- methodisch saubere Herangehensweisen zur Problemanalyse und -lösung sowie
- den professionellen Aufbau einer nachhaltigen Mandantenbeziehung.

Skills

 Die Studierenden erwerben die für einen erfolgreichen Einstieg als Consultant erforderlichen Fähigkeiten. Sie sind in der Lage, mit Hilfe verschiedener Methoden die zu lösenden Probleme zu identifizieren und gemeinsam mit dem Mandanten individuelle Lösungsstrategien zu entwickeln.

Social

 Die Studierenden sind in der Lage erfolgreich als Team zu agieren, professionell mit dem Mandanten zu kommunizieren und zu interagieren, Verhandlungen strategisch zu führen und Lösungsansätze für etwaige Konflikte zu entwickeln.

Autonomy

 Die Studierenden sind in der Lage, selbständig Lösungsansätze zu erarbeiten und die erarbeiteten Lösungsansätze vor unterschiedlichen Adressatengruppen zu präsentieren und zu diskutieren.

Content

- 1. Beraterkompetenzen
 - 1.1 Kompetenzprofil eines Unternehmensberaters: Berufsbild des Beraters, Beratungsmarkt, ethische und rechtliche Herausforderungen (Corporate Governance)
 - 1.2 Projekte (richtig) bepreisen und gewinnen (pitchen)
- 2. Analysekompetenzen

Problem erkennen, abgrenzen und mittels unterschiedlicher Methoden Lösungsvorschläge erarbeiten; Projekte effizient und erfolgreich durchführen und abschließen

3. Sozialkompetenzen

Vermittlung erfolgskritischer sozialer Beratungskompetenzen (erfolgreich durch Business Meetings führen, Überzeugungsstrategien, Selbstvermarktung, Geschäftsetikette)

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Projekt Wirtschaftsberatung

Module name Projekt Wirtschaftsberatung					
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)					
Module responsible(s) Prof. Dr. rer. nat. Alexander Lübbe					
As of Language German					
Type CP according to ECTS Specialization 5					
Study type Full time	Semester 5	SWS 4	L / E / L / P / S 0 / 0 / 0 / 4 / 0		

Recommended prerequisites	
Special regulations	

Workload break	down			
Presence	Self-study	Projects	Exam	Total
60,0 h	40,0 h	40,0 h	10,0 h	150 h

Learning objectives

Knowledge

 Abhängig vom externen Auftrag müssen verschiedene Kenntnisse bisheriger BWL-Studieninhalte reaktiviert oder erweitert werden.

Skills

 Abhängig vom externen Auftrag müssen verschiedene Fertigkeiten bisheriger BWL-Studieninhalte reaktiviert oder erweitert werden.

Social

 In Teams von 2-4 Personen müssen Aufträge eines externen Auftraggebers erfüllt werden. Dabei müssen Teamdynamik und Auftraggeber/Auftragnehmer-Beziehung bewältigt werden.

Autonomy

- Studierende müssen Aufgabenpakete als Teil der Teamleistung eigenständig erbringen.



Projekt Wirtschaftsberatung

Content

- 1. Externe Auftraggeber definieren ein Arbeitspaket im Aufgabenfeld einer Wirtschafts-/IT-Beratung. Konkrete Inhalte sind vom Auftraggeber abhängig.
- 2. Externe Aufträge könnten bspw. sein: Wirtschaftlichkeitsbetrachtung, Basis für Sourcing-Entscheidungen, Teilaspekte eines Ausschreibungs/Angebotsverfahren,...

Compulsory literature	
Suggested literature	



Semester abroad

Module name Semester abroad	d					
	ess Management d + 10 weeks Inte		Degree Bachelor of Arts			
Module respons MBA Martin Brad						
As of 2022-11-03			Language German, Eng	lish		
Type Compulsory			CP according to ECTS 30			
Study type Full time		Semester SWS L / E / L / P / S 6 36 0 / 0 / 0 / 36 /				
Recommended	orerequisites					
Special regulation	ons					
Workload break	down					
Presence 540,0 h	Self-study 209,0 h	Projects 0,0 h	Exam 0,0 h	Total 749 h		



Semester abroad

Learning objectives

Knowledge

The students will have the chance of studying modules not available in the European Business
Management programme so extending their knowledge in areas that intetrest them. They will also
get an insight into how other universites operate.

Skills

 Students will have the opportunity to learn new skills and refine existing skills in their new learning environment.

Social

Through the international reference in courses and a study-related stay abroad, students acquire
intercultural and foreign language skills. Furthermore, the study abroad promotes the intercultural
commitment of the students.

Autonomy

 The student will be learning in an international environment away from their home country and so will be able to devleop their independence in a variety of ways.

Content

1. A semester abroad - the modules will depend on what that university offers and what is agreed with the TH Wildau.

Compulsory literature



Empirical Research Methods

Empirical Research Methods	Dograd					
European Business Management (Option 1: Semester abroad + 10 weeks Internship)		Degree Bachelor of Arts				
Module responsible(s) Prof. Dr. rer. pol. Marc Roedenbeck & Mag. rer. s As of	Language	l Hannesschlä	ger			
2022-08-03	German					
Type	CP according	g to ECTS				
Compulsory	3					
Study type	Semester SWS L/E/L/P/S					
Full time	7	2	0 / 0 / 0 / 0 / 2			

Recommended prerequisites Academic Methods	
Special regulations	

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
30,0 h	0,0 h	30,0 h	0,0 h	60 h



Empirical Research Methods

Learning objectives

Knowledge

- The students know the difference between everyday questions and research questions as well as propositions and hypotheses
- The students can identify specific research methods in their field of study
- Students can describe different designs (qualitative & quantitative), survey methods and evaluation methods
- Students can recognize possible effects of their research results

Skills

- Students can formulate their own complex research questions, break them down into subquestions, and formulate precise propositions and model hypotheses
- Students can search and organize empirical research in digital environments
- Students can outline a case study and name necessary documents
- Students can formulate an interview guideline and conduct a guideline interview and a narrative interview
- Students can name and compile panel data
- The students can formulate a questionnaire and present it online
- Students can digitally transcribe and encode an interview and display a frequency distribution
- Students can digitally process the results of a survey, describe these or panel data and perform a simple regression

Social

 Students are able to communicate both orally and in writing in a constructive, effective and conscious manner

Autonomy

- Students have the ability & willingness to design a research exposé themselves
- Students complete work assignments conscientiously, thoroughly, completely and reliably.

Content

- 1. Research questions, sub-questions, propositions & hypotheses
- 2. Literature research (methodical / empirical research papers)
- 3. Selected research designs (e.g. qualitative: Case, Document; quantitative: Developmental, Survey)
- 4. Selected survey methods (e.g. qualitative: guided interview, narrative interview; quantitative: questionnaire, panel data)
- 5. Selected evaluation methods (e.g. qualitative: interview/document analysis; quantitative: description, regression)
- 6. Discussion & Outlook



Empirical Research Methods

Compulsory literature

Leedy PD & Ormrod JE (2015): Practical Research - Planning and Design. Harlow: Pearson.

Suggested literature

 Bortz J & Döring N (2006): Forschungsmethoden und Evaluation - für Human- und Sozialwissenschaftler. Berlin: Springer.



Internship - 10 weeks

Module name Internship - 10 weeks				
Degree course European Business Management (Option 1: Semester abroad + 10 weeks Internship)	Degree Bachelor of Arts			
Module responsible(s) MBA Martin Bradbeer				
As of 2022-11-03	Language German, English			
Type Compulsory	CP according to ECTS 15			
Study type Full time	Semester 7	SWS 18	L / E / L / P / S 0 / 0 / 0 / 18 / 0	

Recommended prerequisites	
Special regulations	

Workload breakdown				
Presence	Self-study	Projects	Exam	Total
180,0 h	0,0 h	195,0 h	0,0 h	375 h

Learning objectives

Knowledge

 Providing an insight into individual operational tasks and into higher-level business and organisational contexts

Skills

 Experience of the methodical procedure for the most complete possible recording of the task and finding a cost- and time-appropriate solution

Social

 Companies consist of people with different characteristics and tasks. The student should learn to work constructively with these people in the sense of fulfilling an assigned task.

Autonomy

The student is to work independently on a task assigned to them during the internship. To do this,
 they must communicate with other people in the company in a targeted manner.



Internship - 10 weeks

Content

- 1. In the internship, the students should be introduced to the activity of the <occupational title> through concrete tasks and practical cooperation in various operational areas. If possible, they should be part of a team with a fixed area of responsibility, work on clearly defined tasks or subtasks and thus have the opportunity to see and assess the importance of the individual tasks in the context of the overall operations.
- The content results from the activities in the various operational areas and the possibilities of the practical training centre. The student's professional inclinations and course of study should be taken into account; in particular, the activities should be oriented towards the contents of the course of study.

Compulsory literature	
Suggested literature	



Bachelor's Thesis

Module name					
Bachelor's Thesis					
Degree course European Business Management (Option 1:		Degree Bachelor of Arts			
	Semester abroad + 10 weeks Internship)		Bachelor of Arts		
Module responsible(s) MBA Martin Bradbeer					
As of 2022-08-03			Language English		
Type			CP according to ECTS		
Compulsory			14		
Recommended p	prerequisites				
Special regulation	ons				
Workload breakd	down				
Presence	Self-study	Projects	Exam	Total	
0,0 h	0,0 h	360,0 h	0,0 h	360 h	
Learning objection	ves				
Skills					
Social					
Autonomy					
Content					
Compulsory literature					
Suggested literature					